

# ANNUAL REPORT ON THE ACTIVITIES OF BILLBOARD AD, SOFIA FOR THE FINANCIAL YEAR 2020

THIS REPORT WAS PREPARED IN ACCORDANCE WITH THE PROVISIONS OF ARTICLE. 39 OF THE ACCOUNTANCY ACT, ARTICLE 100N, PARAGRAPH 7 OF THE LAW ON PUBLIC OFFERING OF SECURITIES AND ANNEX N 10 TO ARTICLE 32, PARAGRAPH 1, ITEM 2 OF ORDINANCE N 2 OF SEPTEMBER 17, 2003 ON THE PROSPECTUSES TO BE PUBLISHED WHEN SECURITIES ARE OFFERED TO THE PUBLIC OR ADMITTED TO TRADING ON A REGULATED MARKET AND ON DISCLOSURE OF INFORMATION.



#### DEAR SHAREHOLDERS,

We, the members of the Board of Directors of BILLBOARD AD, led by the desire to manage the company in the interest of the shareholders and pursuant to the provisions of art. 39 of the Accountancy Act, article 100n, paragraph 7 of the LPOS and Annex No 10 to art. 32, para. 1, item 2 of ORDINANCE No. 2 OF SEPTEMBER 17, 2003 ON THE PROSPECTUSES TO BE PUBLISHED WHEN SECURITIES ARE OFFERED TO THE PUBLIC OR ADMITTED TO TRADING ON A REGULATED MARKET AND ON DISCLOSURE OF INFORMATION prepared this Activity Report /the Report/. The Report presents comments and analysis of financial and non-financial essential indicators regarding the results from the activities, related to the economic activity of the company, including information on issues, related to ecology and personnel. The report includes objective review that presents in a true and fair way the development and performance of BILLBOARD AD, and its position, together with a description of the main risks the company mys face.

Enclosed to this Report is a Corporate Governance Declaration of BILLBOARD AD pursuant to Art. 100n, para. 8 of the Law on Public Offering of Securities.

Information regarding the circumstances occurred in 2020 that the company's management believes could be of importance to investors when taking a decision to acquire, sell or continue holding shares of BILLBOARD AD has been publicly disclosed to the Financial Supervision Commission, the public /investors/ and the regulated securities market within the terms and in accordance with the procedure for regulated information disclosure on the part of public companies and other issuers as provided by the LPOS and Ordinance No 2. The information is also available on the company's website <a href="https://www.bilbord.bg">www.bilbord.bg</a>, News section.

# I. GENERAL INFORMATION ABOUT THE COMPANY

BILLBOARD AD is a company with the following scope of activity: foreign and domestic trade; specific trade operations; barter and cross transactions; sales under the conditions of letters of credit; export of Bulgarian products to the international market; distribution of great volumes of imported goods; commercial representation; intermediation between local and foreign parties; printing and wide format printing activities; advertising activity; acquisition and incorporation of new companies with a scope of activity – printing, wide format printing activities, advertising activity as well as sale of such companies; acquisition, management, evaluation and sale of share participations in Bulgarian and foreign companies; acquisition, evaluation and sale of patents; transfer of licenses for use of patents to companies where the company participates; financing of companies where the company participates.

The company was incorporated on 07.02.2001 under the company name "BILLBOARD PRINT" Ltd. On 23.12.2003 the company was reorganized into a Joint Stock Company – BILLBOARD AD.

The company was filed with the Commercial Register of Sofia City Court under company's case N 1298/2001, volume 672, page 200.

On 22.04.2008 BILLBOARD AD was re-registered with the Registry Agency to the Ministry of Justice – Commercial Register under UIC: 130472125.

As of 31.12.2020 the company has a registered seat, business address, telephone, telefax, e-mail, website, as follows:

Registered seat and business address: No 1 Bulgaria Sq., National Palace of Culture, "low-rise building", floor 2, Triaditza district, 1463 Sofia.

Address for correspondence: No 1 Bulgaria Sq., National Palace of Culture, "low-rise building", floor 2, Triaditza district, 1463 Sofia.

Telephone: +359 2 9166500

Fax: +359 2 9630606 e-mail: <u>ir@digitalprint.bg</u>; web: <u>http://www.bilbord.bg/</u>



As of 31.12.2020 the share registered capital of BILLBOARD AD is in the amount of BGN 15 000 000 divided in 15 000 000 dematerialized registered shares with a nominal value of BGN 1.00 each of them.

In 2020 the company has not made a capital increase or decrease.

# <u>Information on whether more than 10 percent of the capital has been paid with assets other than</u> cash and information on changes in the capital of the company

- On 01.02.2006, the share capital was increased by means of a non-cash contribution contribution in kind in the amount of BGN 1.1354 million of "IBT INTERNATIONAL BUSINESS AND TRAYDING" AD Switzerland from "BILLBOARD" AD, which derived based on a pecuniary receivable in the amount of € 580,533.06 arising from a cash loan agreement financial loan signed on 20.07.2005 between "DEDRAX" Ltd. and "BILLBOARD" AD and subsequently acquired by "IBT INTERNATIONAL BUSINESS AND TRAYDING" AD under an Agreement N: 104 of 25.10.2005 between "KEYLO INTERNATIONAL", "IBT INTERNATIONAL BUSINESS AND TRAYDING" BILLBOARD AD.
- o By Resolution № 6 of Sofia City Court dated 04.06.2007 in the Commercial Register under the batch of BILLBOARD AD were filed the following changes: capital increase with company's own funds from BGN 3.1404 million to BGN 6 000 000 (six million ), by means of the issuance of 2,859,600 (two million eight hundred and fifty-nine thousand six hundred) registered dematerialized voting shares with a nominal value of BGN1.00 lev each.
- O By Resolution № 9 of Sofia City Court dated 20.12.2007 in the Commercial Register under the batch of BILLBOARD AD was filed a capital increase of the company from BGN 6 million (six million) lev to BGN 7.5 million (seven million five hundred thousand) lev, divided into 7,500,000 registered dematerialized voting shares with a nominal value of BGN 1.00 lev each, through the issuance of 1,500,000 (one million five hundred thousand) registered voting shares with nominal value BGN 1.00 lev each.
- On 19.08.2008, based on the resolution of the regular general assembly of shareholders held on 30.06.2008 to increase the company's capital from BGN 7.5 million lev to BGN 15 000 000 Levs under the procedure of art. 246, para. 4 of the Commerce Act by means of transformation of part of the company's reserves into capital through the issuance of new 7.5 million registered dematerialized voting shares with nominal value of BGN 1.00 lev each, was filed a capital increase in the Commercial Register. The new shares were distributed among the shareholders proportionate to their participation in the capital until the capital increase, as entitled to participate in the distribution of the new shares with which the capital was increased were persons who have acquired shares not later then 14 days following the date of the decision of the General Assembly of the Shareholders for the capital increase. Each shareholder who acquired shares until the 14<sup>th</sup> day following the date of the General Assembly of the Shareholders when the decision for the capital increase was adopted received 1 new share.

# INFORMATION ON THE GROUP OF ENTERPRISES (ECONOMIC GROUP) OF THE ISSUER

BILLBOARD AD is part of group of enterprises within the meaning of §1, item 2 from the Additional provisions of the Accountancy Act and is a parent company, holding over 50 % of the votes at the general assembly of several subsidiaries.

As of 31.12.2020 the companies in the group of enterprises (economic group) of BILLBOARD AD are:



#### o DEDRAX AD

**Scope of activity**: desktop publishing and graphic design, publishing and advertising activities, development, adaptation, implementation, support of software products and systems, marketing and distribution of the same. Domestic and foreign trade, and any other activity not prohibited by law.

The company was registered with a capital amounting to BGN 5 000. In 2010 the company's capital was increased to BGN 2 800 000 by its own funds representing a part of the profit for 2009 in the amount of BGN 310 750.92 and non-distributed company's profit from previous years in the amount of BGN 2 484 248.08.

At the regular annual session of the general assembly of the shareholders of Dedrax AD, held on 30.07.2014 was approved a resolution for a capital increase from BGN 2 800 000 to BGN 4 878 627 as the increase in the amount of BGN 2 078 627 was made by company's own funds representing not distributed profit for the period 2010 - 2013.

As of 31.12.2020 BILLBOARD AD holds directly 60 % of the votes at the general assembly.

#### o DIGITAL PRINT EOOD

**Scope of activity**: digital printing, advertising, intellectual property transactions, leasing, and any other transactions which are not prohibited by law.

The company was registered with a capital in the amount of BGN 5 000.

On 28.05.2015 in the Commercial Register to the Registry Agency under the batch of the company was filed a capital increase based on a resolution of the single owner. The company's capital is in the amount of BGN 3 000 000 (three million) out of which BGN 5 000 (five thousand) – money contribution and BGN 2 995 000 (two million nine hundred ninety-five thousand) – contribution in kind.

The single owner of capital BILLBOARD AD transferred at nominal value, fully and unconditionally its receivable to DIGITAL PRINT Ltd. in the amount of BGN 2 995 000 (two million nine hundred and ninety-five thousand) levs, representing part of monetary receivables arising from a Loan agreement concluded between BILLBOARD AD - lender and DIGITAL PRINT Ltd. - borrower, which receivable is part of the principal under the Loan agreement as from 01.08.2008 at nominal value amounting to BGN 5 000 000 (five million) levs and the part of the receivables - subject to the contribution in kind is in the total amount of BGN 2 995 000 (two million nine hundred and ninety-five thousand) levs.

Amount: BGN 2995000.

Number of the Act for assignment of experts: 20150312145317/13.03.2015.

As of 31.12.2020 BILLBOARD AD is a single owner of the company's capital.

# Information on the Management System of the Issuer

BILLBOARD AD has a one-tier management system. The company is being managed by a Board of Directors.

As of 31.12.2020 the Board of Directors of BILLBOARD AD includes the following members:

- 1. Kalin Vassilev Genchev Chairperson of the Board of Directors
- 2. Stefan Vassilev Genchev Executive Director
- 3. Borislav Hristov Borisov Independent member of the Board of Directors
- 4. Asen Georgiev Kostadinov Independent member of the Board of Directors

The company is represented by the Executive member of the Board of Directors.



No changes in the members of the Board of Directors and the way of representation of the company have been made neither any appointment or discharge of procurator has occurred in 2020.

# Information on amendments in the Company's Articles of Association made during the reported financial year

At the regular Annual General Meeting of Shareholders held on September 28, 2020 were not adopted a resolution to amend the Articles of Association of BILLBOARD AD.

# II. OVERVIEW OF THE ACTIVITIES AND THE STATUS OF THE COMPANY

# 1. Major activity

The company has the following scope of activity: foreign and domestic trade; specific trade operations; barter and cross transactions; sales under the conditions of letters of credit; export of Bulgarian products to the international market; distribution of great volumes of imported goods; commercial representation; intermediation between local and foreign parties; printing and wide format printing activities; advertising activity; acquisition and incorporation of new companies with a scope of activity – printing, wide format printing activities, advertising activity as well as sale of such companies; acquisition, management, evaluation and sale of share participations in Bulgarian and foreign companies; acquisition, evaluation and sale of patents; transfer of licenses for use of patents to companies where the company participates; financing of companies where the company participates.

BILLBOARD AD and the companies included in the economic group perform activities in the following major spheres:

- Digital wide format printing;
- Offset printing;
- Construction and maintenance of advertising facilities;
- Information technologies and professional solutions for digital printing;
- Design and construction of integrated management information systems in the field of printing and advertising business;
- Complex solutions in the field of outdoor and interior advertising.

In 2020 BILLBOARD AD continued conducting its activities in the following areas: outdoor advertising, indoor advertising, transport advertising and metro advertising, events and exhibitions, photographs and reproductions. The company is a representative of 3M for the products of Commercial Graphics Division and is the only authorized 3M Scotchprint manufacturer. Thereby the company's customers receive additional support and guarantee from the world giant for the implementation of their projects.

In the field of **outdoor advertising** BILLBOARD AD develops and offers various types of billboards, mega boards, City Lights, advertising shop windows, awnings, facade advertising with integrated lighting and unlighted facade advertisement banners and packing of buildings.

In the field of **indoor advertising** BILLBOARD AD develops and offers printing of posters and banners with photo quality, including 3D posters, illuminated advertisements, banners, floor graphics, design and implementation of various backdrops, branding, development of boards and panels, models of objects and people in natural size, advertising on custom interior spaces, expo systems.

In the field of **transport advertising** BILLBOARD develops and offers a variety of services in the field of branding for different types of vehicles - cars and trucks, airplanes, ships and boats, means of public transportation.



# MAJOR PRODUCTS AND THEIR VARIATIONS PRODUCED BY BILLBOARD AD AND THEIR SHARE OF THE TOTAL 2020 PRODUCTION

Table №1

Type of product	Description	TYPES	%	
OUTDOOR ADVERTISING	PRINT FOR OUTDOOR ADVERTISING	Types		
Billboard 4 x 3 Piza type	Billboard is a standard advertisement facility for outdoor advertisement, positioned in an urban or country area with standard size 4x3 m. By means of billboard advertisement one realizes successfully both image and product advertisements and the message reaches a wide range of public. For the realization of a successful campaign one recommends a selection of a sufficient number of locations, which could be rotated in the period of advertising and a location, which is in compliance with the advertised product	Vinyl - Front lighted  Vinyl -Backlit  Scroller  Metal boards with paper posters  PVC metal boards	6.10%	
Shop windows advertising	Advertisement vision, located on the front building part, means a maximum efficient way for use of the buildings as a place for advertisement. It is realized by means of sticking perfo folio from the outdoor side of the windows, which folio imitates blinds and doesn't prevent the light to enter the building. The effect is a very pleasant one both for the employees working inside the building and for all the people outside the building, cause the perfo folio merges in a natural way with the front building part. The advertisement on glass front building parts is an image one and is efficient for a long period, since the production of the vision and the assembly are relative expensive.	Transperant film  Tight and sandblasting foil  Perforated foil  Rear projection	4.10%	
Facade advertising	This is the widest spread advertisement in urban area. The front building areas are used of the trade sites, offices, restaurants and bars, institutions. Specific constructions are made with possibilities for diversity with the used printing media, lighting or not lighting, volume, neon etc.	luminous facade advertisements and feyshi unlighted	3.40%	
Megabillboards	These are advertisement constructions with big sizes, which are positioned along the highways or on residential buildings in the urban area. This type of advertisement carriers is used for the realization of the long-lasting image campaigns, in which the accent is on the brand. Since the size of the advertisement posters are impressive, there are big requirements for the facility and the board. For the advertisement facilities, placed on buildings, it is necessary an additional accuracy when making the poster, since the strength caused by the heavy winds often reaches 50 kg/m2. For this purpose it is mandatory to use strengthened seams, fixes and ropes when making the advertisement board.	Wall Murals  Megabillboard 8x4m and 12x4m  Over-roof Megabillboards  Mesh Megabillboards	2.10%	28.2%
Banners	The banners are advertisement materials with non-standard sizes, not requiring a	Vinyl banners  Mesh banners	3.30%	



	particular metal construction. It is specific	Transperants	
	for them, that they are easily to change and	Vertical vinyl baners	
	do not require high budget. They are	vertical villyi ballers	_
	produced most often of laminated or oiled		
	vinyl. Depending on the envisaged way of		
	suspension they could be made of pins,		
	pockets, PVC or metal pipes.		
	Billboard AD offers also variable	D 1' C' (11 11	
	materials, related with the layout of the gas	Branding of pistol holders	
		City Lights	
	station as a trade object. They have no		-
	advertisement nature, but rather an image	Totems	_
	and informational one. Their production is		
	fully in compliance with the specifics and		
	requirements for layout of gas stations. In		
Gas stations	order to avoid the standard vision, one puts		3.50%
	emphasis on the unique design, which		
	distinguishes the different chains. The		
	products, which are produced, are various:		
	totems, stickers for gas station posts,		
	lighting boxes, advertisement canvasses,		
	front building part constructions,		
	indicating signs.		
	Advertisement facilities, located in	Vien pillar	
	pedestrian areas and at the public transport		
	stops. Standard size 1,20m x1,80m,	Rockets	
	backlit. Typical for them is that they have	Bus Shelter	
	a bigger readability compared to the other		
	elements of outdoor advertisement. This		-
City Light	makes the realization of brand		1.50%
City Light	advertisements possible. The materials		1.50 / 0
	used are mainly paper for backlit, vinyl or		
	backlit film. The easy assembly and		
	disassembly provide the opportunity for		
	holding of campaigns and entire media		
	planning.		
	The flags are bearers of advertisement	Advertising flags	
	messages, related mostly with the image of		-
	a particular brand. They are used mainly	National Flags	
	for outdoor advertisement. They are	Windblade	
	assembled on pillars with the help of		-
		Windproof flags	_
Flags	hooks or fixes, additionally strengthened		1.60%
S	with cord. For their production one uses		
	especially developed polyester fabrics,		
	which are more durable to weather		
	conditions – wind, rain, snow, sunlight etc.		
	The standard sizes are 4x1.5 m, but they		
	could vary.		
	Branding of a pavilion is an effective way	Foil branded	
	of advertisement in urban environment	1 on branced	
	of advertisement in urban environment.	Vinyl tents	
	For its realization one performs an		
	For its realization one performs an individual designer's project and in this		
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the		1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction		1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of		1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for		1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal		1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).		1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal	Vinyl tents	1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).	Vinyl tents  Metal plate with PVC foil	1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the	Vinyl tents	1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information	Vinyl tents  Metal plate with PVC foil  Reflective signs	1.00%
Pavilions	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information about the location and scope of activity of	Vinyl tents  Metal plate with PVC foil  Reflective signs  Advertising and directive signs	1.00%
	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information about the location and scope of activity of a particular company. It is typical for them	Vinyl tents  Metal plate with PVC foil  Reflective signs	
Pavilions Signboards	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information about the location and scope of activity of a particular company. It is typical for them to synthesize key information and data -	Vinyl tents  Metal plate with PVC foil  Reflective signs  Advertising and directive signs	1.00%
	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information about the location and scope of activity of a particular company. It is typical for them to synthesize key information and data - company name, direction, remaining	Vinyl tents  Metal plate with PVC foil  Reflective signs  Advertising and directive signs	
	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information about the location and scope of activity of a particular company. It is typical for them to synthesize key information and data company name, direction, remaining meters / kilometers. They can be one - or	Vinyl tents  Metal plate with PVC foil  Reflective signs  Advertising and directive signs	
	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information about the location and scope of activity of a particular company. It is typical for them to synthesize key information and data company name, direction, remaining meters / kilometers. They can be one - or two-sided. They are being made of	Vinyl tents  Metal plate with PVC foil  Reflective signs  Advertising and directive signs	
	For its realization one performs an individual designer's project and in this way one achieves uniqueness of the commercial area. The purpose is attraction of customers and respectively increase of the sales. The materials, which are used for the "wearing" are 3M PVC folio (on metal parts) and perfo folio (on glass parts).  The signboards are being placed predominantly on the streets and have the function to give additional information about the location and scope of activity of a particular company. It is typical for them to synthesize key information and data company name, direction, remaining meters / kilometers. They can be one - or	Vinyl tents  Metal plate with PVC foil  Reflective signs  Advertising and directive signs	



They are used mainly in the public food facilities both with an advertisement	
purpose and in order to keep the visitors	
protected from sun, rain, snow etc. They Textile tents	
Tents are made out of vinyl or textile. They	%
require that a particular construction on a preliminary draft should be erected, on	
which the canvas is to be set. The shapes	
and size are individual, in accordance with	
the capacities of the site.	
One of the most actual recent tendencies Vinyl net	
for sending of advertisement messages is the use of the front building parts as an Construction net	
the use of the front building parts as an advertisement area. Besides the unique in	
its size visual effect this type of	
Wrapping of Buildings advertisement has a purely practical 0.20%	%
benefit, as it covers the repair works	
during renovation of the buildings.  Depending on the period of "wrapping"	
and the specific location of the site, one	
can use vinyl or construction net.	
PRINT FOR INTERIOR	
Interior advertising ADVERTISING Type	
Advertising on the place of purchase is related with most efficient way of	
presenting the products, or so cold Stands	
Murchendise. Billboard offer a wide Pallet zone	
POS variety of different size, type or shape of Security zone 22.60	0%
printed material for POS, as well as the	, •
hanging system or any individual projects.  The better way of presenting the products	
and their technical datas is important part	
of selling the products. Stoppers	
These are articles, which are placed with decorative, advertisement or indicative	
purpose. They are intended to be used Models and Figures	
mostly in the commercial sites. They are Canvases of Foamboard	
made out of different surfaces: foamboard,	0.4
Dashboards and panels comatex, PVC material and depending on the function they have they could be	<b>%</b> 0
printed both one-sided and two-sided. In	
the cases when one seeks photographic	
quality, the vision is printed on photo	
paper and then it is cashed on the surface.  Metal or aluminium constructions with Real-lite boxes	
inbuilt lighting bodies, directed to the front	
part. Depending on the sizes and the Menu boards	
location, where they are assembled, their	
visions could be printed on different medias. One uses a special mode of	
printing in which the colours are more	0/
thick and bright and compensate the	70
backlit. Their main advantage against the	
other advertisement bearers is that their vision is active 24 hours. The	
advertisement could be done in different	
ways: plexiglass with PVC folio, backlit	
film, vinyl for back lighting.	
Printing of posters and placards with photo quality of different media – regular, poster	
or photo paper, gloss or matt, with Carton boards	
additional option for laminating. It Vinyl boards	44.8%
Posters successfully replaces the offset printing PP posters 3.30%	70 44.070
provided that there are single items needed	
provided that there are single items needed or there is a need of small volume of	
provided that there are single items needed or there is a need of small volume of printing or printing with many different visions. Also here the maximum width of 3D lenticular boards	



Q				
	printing is 160 cm, without restrictions in the length. The printing is with solvent UV			
	and water durable inks.			
	The floor graphic is a non-standard and	Standart floor graohics		
	breath taking advertisement product. It is			
	used for branding, promoting,	Stairways		
	advertisement and decoration. It is	3D floor graphics		
	extremely suitable for big commercial sites, sport halls, museums, airport and bus			
Floor graphic	terminals, gas stations and fast food		2.00%	
riooi grapine	restaurants. They are made of high quality		2.00 /0	
	folio of the 3M brand and are placed on all			
	types of smooth floor surfaces. For the			
	more bigger events and promotions one			
	can use them as outdoor advertisement on			
	sideboards and squares.			
	Branding of refrigerating glass windows is	Coffe machines		
<b>7</b>	used for indoor advertisement, mainly in	Refrigerators		
Refrigerating shop-	the commercial sites and public facilities.	Refrigerating shop-windows and	1 500/	
windows and vending machines	It is made by means of application of 3M PVC film, as its designation is to introduce	automates	1.50%	
macinites	the commercial brand and the main			
	product, which is offered to the users.			
	The banners are advertisement and	Vinyl interior banners		
	information elements, designed for	•		
	location on various sites. They are with	Textile banners		
	non-standard sizes and are to be applied as	Tranperants		
	well for outdoor as for indoor			
	advertisement. They are used for events			
	with short duration – conferences, promotions, forums or as information		1.20%	
	boards. The way of fixing is always		1.20 /0	
	individual, depending on the conditions,			
Dannana	but most often by means of fixes, pockets,			
Banners	metal or PVC pipes. They are made mainly			
	of laminated or glued vinyl and they do not			
	require a special construction for			
	assembly.  Advertisement on non-standard indoor			
	spaces such as lifts, escalators and	Outside of the escalators		
	staircase rooms by means of sticking with	The glass parts of escalators and railings		
T *C 1 1 4	PVC folios. This is an extremely suitable	Elevetor doors	1.200/	
Lifts and escalators	way for realization of long-term image			
		Whole branding of elevator	1.20%	
	non-standard advertisement campaigns in	Whole branding of elevator	1.20%	
	non-standard advertisement campaigns in the commercial or public sites, where there		1.20%	
	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.	Halls	1.20%	
	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day. One of the main tasks of the indoor		1.20%	
	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day. One of the main tasks of the indoor designers is to give the space coziness and	Halls	1.20%	
	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day. One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that	Halls Rest place decoration	1.20%	
	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day. One of the main tasks of the indoor designers is to give the space coziness and	Halls  Rest place decoration  TV studio decoration  Showroom decorations	1.20%	
Other decorations	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the	Halls Rest place decoration TV studio decoration	0.40%	
Other decorations	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other	Halls  Rest place decoration  TV studio decoration  Showroom decorations		
Other decorations	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths,	Halls  Rest place decoration  TV studio decoration  Showroom decorations		
Other decorations	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often	Halls  Rest place decoration  TV studio decoration  Showroom decorations		
Other decorations	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often used materials are textile and paper, as	Halls  Rest place decoration  TV studio decoration  Showroom decorations		
Other decorations	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often	Halls  Rest place decoration  TV studio decoration  Showroom decorations		
	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often used materials are textile and paper, as they are most common for the human	Halls  Rest place decoration  TV studio decoration  Showroom decorations		
Other decorations  Transport advertising	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often used materials are textile and paper, as	Halls  Rest place decoration  TV studio decoration  Showroom decorations		
Transport	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often used materials are textile and paper, as they are most common for the human	Halls  Rest place decoration  TV studio decoration  Showroom decorations  Theatre sets		
Transport	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often used materials are textile and paper, as they are most common for the human  PRINTING OF TRANSPORTATION ADVERTISING  Cars are extremely suitable for entire	Halls  Rest place decoration  TV studio decoration  Showroom decorations  Theatre sets		
Transport advertising	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often used materials are textile and paper, as they are most common for the human  PRINTING OF TRANSPORTATION ADVERTISING  Cars are extremely suitable for entire branding. The lack of complex curves	Halls  Rest place decoration  TV studio decoration  Showroom decorations  Theatre sets  Type	0.40%	11
Transport	non-standard advertisement campaigns in the commercial or public sites, where there is a huge stream of passengers every day.  One of the main tasks of the indoor designers is to give the space coziness and comfort, as in this way they make so that the people feel comfortable, without difference where they are. The contemporary technologies allow the production of different sets and other decorations such as curtains, table-cloths, floor covers, damasks etc. The most often used materials are textile and paper, as they are most common for the human  PRINTING OF TRANSPORTATION ADVERTISING  Cars are extremely suitable for entire	Halls Rest place decoration TV studio decoration Showroom decorations Theatre sets  Type Whole branding		11.



Q			
	effect of the advertisement and the		
	esthetics. The cars are intended mainly for		
	transfer of passengers, so that one could		
	avoid the branding of the glasses, but often		
	one covers also the roof, which is easily		
	accessible. In case of full wrapping one		
	recommends the use of folios 3M from the		
	series SC 40;50 and SC 180;380		
	depending on the warranty and stability of		
	the application.		
	Jeeps and vans are extremely suitable for	whole branding	
	entire branding. The lack of complex		_
	curves makes them an ideal object for	partial branding	
	"covering". In this way one increases the	reflective	
	advertisement area and strengthens the	Special foils tunning	
	effect of the advertisement and the	Special folis tullilling	_
	esthetics. They are intended mainly for		
Jeeps and vans	transfer of passengers, so that one could		0.40%
<b>-</b>	avoid the branding of the glasses, but often		
	one covers also the roof, which is easily		
	accessible. With the full wrapping one		
	recommends the use of folios 3M of the		
	series SC 40;50 and SC 180;380		
	depending on the warranty and the stability		
	of the application.		
	Branding of motors is another non-	whole branding	
	standard and attractive way of submitting		
	the advertisement message. The sticking	partial branding	
	could be both partial and full. The	reflective	
	advantage of these vehicles is the lack of	Special foils tunning	
	complex curves, although the selection of	Special rons turning	
	folio is strictly specific. One recommends		
	the series for vehicles of 3M - ScotchCal		
3.5.4	40 and ScotchCal 50, because of the		0.10%
Motors	additional scratch resistant cover. Prior to		0.10 /0
	the assembly of the stickers it is necessary		
	that the motor should be measured and		
	designed by the experts of Billboard JSC.		
	Cargo vehicles are more and more often	whole branding	
	used for supply with goods. Almost all	whole branding	_
	companies performing commercial	partial branding	
	activities have at least one cargo vehicle.	-	
	That's why the branding namely of this		
	type of vehicles is the most wide distributed both with advertisement		
	purposes and with identification purpose.		
	Big commercial companies, distributors or		
	speditors create an entire corporate fleet,		
	thus demonstrating the presence on the		
	market during goods delivering. The		
Cargo vehicles	quality for execution of the advertisement		2.00%
our 80 (onicion	is of great importance because it		2.00/0
	additionally contributes for the good image		
	of the company. Low quality with the		
	performance of the advertisement is		
	inadmissible. At the same time cargo		
	vehicles are most complex from technical		
	point of view, as they have complex		
	curves. This makes the selection of folio		
	restricted and increases the price.		
	*		
	Recommended are the materials for entire I		
	Recommended are the materials for entire		
	branding 3M Scotchcal 180 and 3M		
	branding 3M Scotchcal 180 and 3M Scotchcal 380 depending on the depth of		
	branding 3M Scotchcal 180 and 3M	with metal sides	
Trucks	branding 3M Scotchcal 180 and 3M Scotchcal 380 depending on the depth of the curves  Even more companies brand their trucks, with which they operate. Depending on the	with metal sides	2.00%
Trucks	branding 3M Scotchcal 180 and 3M Scotchcal 380 depending on the depth of the curves  Even more companies brand their trucks,	with metal sides with PVC vinyl Petrol tank trucks	2.00%



Special purpose vehicles  Public transport	information about the offered products and services. The main advantage is the bigger area of this kind of vehicles, which could be partially or fully branded. The trucks are one of the most appropriate bearers of advertisement, cause they are always on the move and so they are influencing a bigger public. It is recommended that one uses the folio of the specially distributed series for vehicles of 3M - Scotchcal 40 and Scotchcal 50.  Special purpose vehicles require high level reflective materials. Billboard AD offers all reflective series of 3M - SC 580; SC 680; Diamand Gray etc.  Public transportation is used more and more often as a bearer of advertisement messages. They reach a wider range of consumers. The visual effect is made through the entire or partial branding. The visions are printed on 3M PVC folio of the metal parts. The windows are branded with perfo folio, which doesn't prevent the light from entering the vehicle, so that the advertisement message doesn't obstruct the visibility from the inside to the outside. Besides the outdoor branding with folios, there are another possibilities available for indoor and outdoor advertisement: lighting	Police vehicles  Ambulances Security vehicles  Buses Troleys Trams Mini Buses	2.20%	
	and non lighting constructions, advertisement posters, banners etc.	Metro		
	COMPLETE PROJECTS			
Projects	EXECUTION	Туре		
	Billboard AD offers complete projects	Design		
Complete projects implementation	execution for visual communication. The company has a highly trained proffesional team of designers, prepress and applications who can creating a compleate interior or exterior project from the Idea to the final details. For the implementation of complete projects, incl. design and architectural solutions, the company relies on its own team and subcontractors for various types of activities.	Architectural solutions Prepress Production of metal structures Installations	14.80%	
	Every event is unique in itself from the point of view of the used advertisement elements. The purpose is that one should combine all visual materials, such as banners, columns, billboards, screens etc,	Events Concerts Oppening Press-conference		16%



Photographs and reproductions

Making of images of photograph quality designed for professional photograph exhibitions and reproductions. Most often there are used different types of photo paper, canvas and other art materials.

Reproducion of art		
Photo Exibitions	0.20%	

2020 was an extremely challenging year due to the Kovid 19 epidemic and exceptional measures to restrict business and trade. With the introduction of the state of emergency on 13.03.2020, many of the companies stopped working which had a sharp impact on the advertising activity and sales of BILLBOARD AD. During the period of the Lock Down the company took action to reduce the cost of remuneration switching to a one-shift mode of operation while temporarily suspending part of the staff's operations.

The sales team of BILLBOARD AD focused its efforts on local customers in the field of trade in food and medicines which were the least affected by the pandemic. Thus, the possible much larger collapse of sales was overcome while maintaining prices and profit margins. The company also applied for and took advantage of the 60/40 business support program which managed to keep the jobs of the company's specialists to the maximum extent.

One of the exceptional advantages which mainly helped the relatively better results than those of competing companies is the long-term partnership with major Bulgarian and international customers in areas such as: retail sale of food and non-food products, banks, large shopping centers, retail trade with fuels (gas station chains), outdoor advertising companies, telecommunications, television and other media, car companies, etc. The objective of the management continues being the utilization, to the maximum extent, of the production capacity and increase of the productivity by reducing the manual labor and taking over the production of higher-circulation orders.

# **Technologies**

In carrying out its activities in the different fields BILLBOARD AD uses various technologies, such as:

- o **solvent printing -** characterized by high resistance to external conditions and suitable for the production of outdoor advertising with high resistance. BILLBOARD AD has the most modern equipment for digital wide format solvent printing with almost all models of the brand Vutek a world leader in the field as all of them are the latest generation of 8-color models. Also, the printing base is equipped with a HP Turbojet 8530 machine, which is unique for its kind.
- o **ink-jet printing** the technologies for digital wide format printing on a water base are of high quality and are used for printing on paper. BILLBOARD AD has the latest models of the brand HP Designjet which manifest extremely high quality, reliability and fast performance. The company participated as a co-organizer in many exhibitions.
- O **UV printing -** the most advanced technology in printing with liquid polymer inks, cured by irradiation with UV light. Instant drying of the inks enables this technology to be used for direct printing on all materials. The printing quality is very high in color mode, which enables displacing the screen printing technologies.
- o **textile printing** the Dye Sublimation technology is the basis for dyeing in textile industry. With the development of digital technologies, the classic method of printing is being displaced by direct printing with sublimation inks and non-standard sizes and formats.



- O **3D printing -** the development of digital printing opens up new possibilities for production of 3D models applicable both in the art field and in the field of industrial design, architecture, etc. New technologies facilitate and expedite the process in modeling, which is already been implemented entirely by using computer systems, 3D modeling softwares and make it much more accessible for implementation.
- o **multimedia screens** development of digital technologies increasingly leads to imposition of multimedia screens as a means of visual communication with consumers in interior environments. Through them, static images are being developed in an interactive multimedia environment which creates a dynamic atmosphere and enhances the effect of advertising.
- o In addition to the aforementioned technologies BILLBOARD AD has all the necessary equipment needed for cutting the printed output or finished color and for performing all finishing works such as sewing and gluing, laminating, routing and milling.

BILLBOARD AD disposes of high quality and advanced technology and excellent machine base, including VUTEK UltraVu 3360; VUTEK UltraVu 5330; VUTEK UltraVu 2600; HP DesignJet 9000ps, HP DesignJet Z6100, Z3100, TextileJet, VUTEK UltraVu 200/600W+, Vutek UltraVu 200/600 SC, HP Scitex TurboJet Digital Press, enabling the maximum good production of all of the products offered such as: billboards, banners, mega boards, posters, citylight posters, stickers, pictures, car graphics, floor graphics, decoration for events, packaging of buildings, shop windows graphics, exhibition stands, interior decoration, banners, printing plates, POS advertising, decors.



# Vutek Ultra Vu 3360 EC

The UltraVu® 3360 prints with extremely high quality of 1200 dpi being resistent to outdoor conditions with 5 years annual warranty without lamination. Exceptional solution for making Vinyl or PVC foil products with both larger and smaller sizes up to a maximum width of 320 sm, such as: Billboards 4x3m, building wrapping nets, banners, vitrine advertising and more. BILLBOARD AD has three machines of this type.





#### Vutek Ultra Vu 5330 EC

UltraVu® II 5330 is a combination of high performance, reliability and huge sizes up to width of 500 sm. An ideal solution for products such as: mega boards, billboards, scrollers, banners, vynil nets with enormous sizes for building wrapping etc. This technology uses high UV resistence solvent base with stability to outdoor conditions up to 5 years.

BILLBOARD AD has 4 machines of this type.



Vutek Ultra Vu 2600 EC, Vutek Ultra Vu 2360 SC

The UltraVu® 2600 has a photorealistic print quality, eight colors and exceptional resistance to external conditions without the need for laminate up to 5 years. The technology allows printing on any PVC materials, incl. monomer and polymer film, carcass foil for car branding, translucent foil for backlighting, vinyl for banners etc.

BILLBOARD AD has two machines of this type.





# **HP-Scitex Turbojet Digital Press**

Wideformat digital machine with very high speed of 400 m2 /h and resolution of 720 dpi. The machine is designed for mass production of large prints of advertising materials made of paper or PVC foil. The technology is the best combination of speed and self-cost with resistence of the advertising materials up to 5 years. This technology allows printing 10 times faster than others. BILLBOARD AD produces various types of posters and stickers with large volumes and requested short production time.



# HP Latex 3100

The HP Latex 3100 printer is designed with the ability to produce the highest quality for unique products such as glowing advertising and displays, interior decoration, etc. HP Latex 3100 delivers speed, quality and flexibility to meet peak production and avoid outsourcing.

The HP Latex 3100 printer uses the latest technology innovations that rely on the benefits of the third-generation HP Latex Ink.



#### HP Latex 850

HP Latex Printing Technologies is a HP-based technology for water-based latex printing. They combine the best characteristics of water and solvent inks to achieve photorealistic print quality and maximum resistance to the external environment of a wide variety of media. Also, the printed production can be laminated for greater UV resistance. The machine is suitable for production of transport advertising products as well as for interior solutions with a maximum width of 3m.





#### HP Latex 370

HP Latex Printing Technologies is a HP-based technology for water-based latex printing. They combine the best characteristics of water and solvent inks to achieve photorealistic print quality and maximum resistance to the external environment of a wide variety of media. Also, the printed output can be laminated for greater scratch and UV resistance. The machine is suitable for the production of transport advertising products as well as for interior solutions with a maximum width of 1.6m. BILLBOARD AD has 4 machines of this type.



# Polytype Virtu RS 35, RS 25

Virtu RS 35 is the best UV printer model of the company Spuhl which is leading machine tool maker. The machine provides possibilities for direct printing on any rigid and flexible materials with up to 10 sm thickness such as PVC, Plexiglas, Polypropylene, MDF, Glass, Aluminum and many others. The extra white color allows printing on colorful and transparent materials. The massive construction and the amazing head movement technology make it possible to print up to 100 m2 per hour, as well as print on heavy and massive materials. BILLBOARD AD has 3 machines of this type.





# Fujifilm Acurity HD 2504, OCE ARIZONA 350GT

FujiFilm Acuity HD 2504 and OCE ARIZONA 350GT is a modern technology for direct UV printing with Variable Dot Printing technology with a drop size of 6 to 40 picolitres. This OCE technology, along with the special inks, allows production of photographic quality promotional materials on any flat and flexible material such as: PVC boards, cardboards and all types of paper, PVC foil, glass, etc. The extra white color adds the capabilities of using colorful and transparent materials to make unique promotional products.



# Esko Kongsberg iXL

Esko Kongsberg iXL is the most modern, unique in its kind milling machine for cutting flat materials. In its functionality it combines several machines in one with a set of different cutting tools and a router with a torque of 60 000 rpm. and air cooling; an oscillating knife, a planing machine and a V-shaped cutter blade. All this is combined with an optical navigation control system during cutting, as well as a reinforced vacuum table for maintaining the cutting material.BILLBOARD AD has two machines of this type.



# The Original Direct Printing & Fixation

It is a machine for direct printing and fixation of polyester textiles. It is designed to make high-quality banners and textile banners for both interior and exterior use. The technology allows printing of any type and thickness of polyester fabrics which can be used for production of products such as flags, umbrellas, curtains, wallpaper, interior decoration, fabrics and many others. Direct fixation greatly improves quality and speeds up processes to shorten production deadlines to the maximum.





# WeldMaster 112 CS

WeldMaster 112 CS is a sticking machine using hot compressed air for vinyl sticking. The machine was manufactured by the American company WeldMaster - a leader in the field. The combination of temperature, pressure and speed give extreme bonding strength for both small and large plots. BILLBOARD AD has two machines of this type. One has a maximum sticking size of 13 meters and the other has a maximum size of 8 meters. The technology allows sticking of various types of vinyls and nets, for billboards, truck covers, for illuminated advertising, stadium networks, building networks, etc.



#### Summa S 160 T

Summa S160 T is the top quality cutting plotter with tangential knife and pressure up to 600N. This cutting plotter is an ideal machine for cutting images, text and printing with maximum precision, high speed and reliability. The plotter also has a special Opos system for cutting the line of print graphics. The additional pressure of the knife allows cutting of thicker materials such as laminated PVC, cardboard, paper, PP film etc.





#### **Rolls Roller**

Rolls Roller is a unique of its kind flat laminator for casing, placing transportation paper and laminating flat and rigid materials. The advantage of machine casing and lamination is the high speed and quality of the process. The maximum sheet size is 540 x 220 sm.

BILLBOARD AD is the only company that has this modern machine and provides a 100% quality guarantee when applying foil on hard surfaces.

# 2. Major raw materials

Prime and raw materials essential to the core business of BILLBOARD AD - wide-format digital printing are four main groups - vinyl and vinyl mesh, PVC folios, paper and ink.

# Vinyl And Vinyl Mesh

**Vinyl** is one of the most commonly used materials in outdoor advertising. It is characterized by the following qualities:

- weather-resistant;
- strength and toughness of the material;
- excellent color rendering;
- allows repeated assembly/disassembly without changing its quality and appearance.

This material is most commonly used to print advertising images for billboards, banners, blinds, signs, and other non-standard advertising solutions. For the purpose of billboard advertising two types of vinyl are most commonly used:

- coated vinyl extremely durable and suitable for prolonged advertising campaigns or such with multiple rotations;
- laminated vinyl suitable for shorter campaigns, characterized by lower cost and lower strength (weather resistance) than coated vinyl.

Vinyl mesh is a highly preferred material, most commonly used to "wrap" buildings under repair or in construction. It is also be used for production of banners for indoor and outdoor use as well as to replace any vinyl alternatives where air or light passage through the advertising material could be required. Although the structure of the fabric is not dense, images are being printed with good quality, visions attract with their dimensions, and the scale of the canvas gives consumers the confidence and thrust in the brand to be advertised.

In 2020 vinyl and vinyl mesh did not register a change compared to the previous year. Despite the initial forecasts for price increases due to reduced supply since the closure of the Chinese economy, prices remained stable due to the reduced consumption. BILLBOARD AD continued developing new materials (lighter and thinner) to create a new market niche with a higher profit margin. This is mostly the case for billboards.

#### **PVC** foil

Foil finds application in many different aspects. In advertising, it is most often used for window displays branding and decoration, complete and partial branding of cars, buses and other types of vehicles, stickers for various use, for illuminated and non-illuminated, decorative plates, signboards, doors and others. It is used in both outdoor and indoor environments. As a material, PVC foil is distinguished by the possibility for excellent printing on gloss or matte surface and is found in different colors. Part of the folios BILLBOARD AD uses are:



- Reflective foil mainly used for non-illuminated advertisements; in billboard advertising separate inscriptions are plased on the advertising visions for good visibility on the part of users traveling in the dark part of the day;
  - **Perfo self-adhesive foil** mainly used for branding of shop windows, shops, vehicles;
- Automotive foil used primarily for plates with uneven curves, such as car advertising etc.

BILLBOARD AD uses high quality products of 3M which allows implementation of any creative ideas and various projects.

The prices of this type of material are relatively constant, with fluctuations in the range of 1-2% per year. In 2020 was reported stability in the price of this raw material.

BILLBOARD AD continued its policy for offering only higher quality PVC products due to the fact that very often with cheaper self-adhesive materials defects occur not immediately, but after a certain period, thus leaving customers deceived and disappointed.

# **Paper**

Paper is a material, intended for short-term and promotional campaigns. This is the cheapest material for production, the price of which is almost constant. The basic characteristic that defines the price of this type of material is the volume being purchased. In this respect, the expenses of BILLBOARD AD have decreased over the years. Transportation expenses for delivery are also essential, which are also being influenced positively by the economies in the volumes.

In 2020 BILLBOARD AD introduced several new machines for direct printing on plain paper, which significantly reduced the cost for printing on paper for banners and posters.

#### Ink

Ink is another major consumable for the company's production. The price of ink is directly dependent on the quantities used. BILLBOARD AD consumes about 13 tons of inks for different types of machines per year, and given the volumes, the company achieves the best prices offered by suppliers in Bulgaria.

#### 3. Markets and Sales





BILLBOARD AD has more than 17 years of experience in wide format digital printing. Outdoor advertising products are the core product category since the foundation of the company. The constant investing in printing technologies gives possibility for:

- Production of huge sizes and variety of the images that could be printed on media with the width of 5 m. Mega boards with sizes 12 x 5 m, 8 x 4 m could be produced with one piece of vinyl without sticking or sewing which improves quality and resistence to external conditions;
- Short production time BILLBOARD AD has a large number of digital printing machines with sizes 3 and 5 meters, allowing optimization of production deadlines and capacity;
- Competitive prices company's big capacity leads to lower production costs.

BILLBOARD AD has a major market share in the production of the following outdoor advertising products:

- Vinyl billboards 450 gr/m2,
- Blue back paper billboards 150 gr/m2
- Vinyl megaboards with up to 5m width 450 gr/m2
- City lights paper posters 150 gr/m2
- Vinyl mesh for wrapping of buildings, stadiums etc. perforated PVC vinyl 9x9
- Vinyl banners 450 gr/m2 with different sizes for outdoor advertising.



With the introduction of the HP Scitex Vision Turbojet city lights technology posters are being produced at a speed of  $400 \text{m}^2$  / h - productivity that surpasses any competition in the Balkan Peninsula. The most commonly used media for outdoor advertising are vinyl, mesh, PVC etc.

The product range of BILLBOARD AD was sharply enlarged in the sector of POS advertising and indoor decoration. For this purpose, a large variety of over two hundred media is used, which, in combination with with the most contemporary printing technologies, offer distinctive and memorable vision of products such as:

- Hangers from forex or lightboard 3/5 mm;
- Window graphics from perforated PVC foil, sandblast, thick or transparent foil;
- Floor graphics from PVC foil with special floor lamination;
- Promotional stands and Displays branding from PVC foil, lightboard or paperboard 10-16mm
- Wall and ceiling decoration from special PVC foil or textile;
- Art reproductions from canvas.
  - Digital printing is the best method for interior decoration and creative design projects.

The indoor service of the products brings the necessity for maximum quality of the printed image as well safely while using. Therefore, BILLBOARD AD uses HP's latest generation digital machines HP Latex with latex based printing technology. They allow the production of completely harmless and environmentally friendly products. Such types of products are also:



- backlit films;
- premium photo paper posters;
- paper posters 120 250 gr/m2 without limitation in size;
- textile frames with the possibility for frontlight or backlight;
- magnetic foils designed for sticking to metallic objects.



Vehicles could be fully or partially branded for both advertising and private usage. BILLBOARD AD is the only oauthorized 3M Scotchprint producer for Bulgaria which gives additional guarantee for the highest quality. The company has its own teams working on branding. Major products of transport advertising are:

- Automobiles without compound 3D curves (material 3M Scotchcal 40 + 3M 40-11 lamination);
- Automobiles with compound 3D curves (material 3M cast foil SC 170 + lamination 3M8518);
- Transportation vehicles trucks, buses, tanks etc. (material 3M foil SC 40 + lamination3M 40-11);
- Public transport buses, trolleys, trams, trains (material 3M Scotchcal 25 + lamination 3M 25-11).

Transport advertising is an effective marketing tool with proven success for both corporate image and promotional campaigns. Different 3M materials are used depending on the complexity of the project and the warranty sought. Night vision images made of special 3M reflective foils could also be produced.

BILLBOARD AD offers the car branding t service throughout the country with the support of the regional offices in Sofia, Plovdiv, Varna and Bourgas.



BILLBOARD AD offers comprehensive solutions for socially responsible companies that focus on using environmentally friendly products. The range of products is focused on using recyclable materials or those that naturally dissolve in nature. Such type of products are:

- Stands and paperboard figures produced from unique material of 100% recycled paper with thickness of 10 or 16 mm. The structure consists of wavy multilayered cells and a special pad. Constructions are strong enough and do not recquire additional holding means. Products include: promotional stands, displays, panels, entire solutions for events and exhibitions, pallet zones, racks, hangers, mobiles, 3D figures etc.
- Textile products 100% polyester with full recycling possibilities. They are lightweight and easy to place. They are suitable for both interior and exterior use. Textile products are:
  - corporate and national flags;
  - textile banners, gonfalons;
  - wind blades, pop-up;
  - ceilings, curtains and decorations.

BILLBOARD AD develops products which are out of the standard and need special design. The company has a special "Projects" department, which carries out activities on the so-called "Project Management". It specializes in design, planning and building advertising constructions, illuminated advertisement and entire branding design. The projects are developed and implemented for buildings, offices and petrol stations, as well as corporate and special events. They include a variety of visuals to fulfill effective and memorable atmosphere:

- Window graphics
- Illuminated signs and logos
- Totems
- Flags
- Information and security signs
- Interior decoration
- Others

As of 31.12.2020 the individual net sales revenues of BILLBOARD AD pursuant to the IAS/IFRS amounted to BGN 6 663 000 which represents a decrease by 19.26 % compared to the



individual net sales revenues reported by 31.12.2019 in the amount of BGN 8 252 000. As of 31.12.2020 the production sales revenues of the company were in the amount of BGN 6 578 000 and the service sales revenues were in the amount of BGN 85 000.

Table № 4

Revenue type	31.12.2018	31.12.2019	31.12.2020
Production sales including	7 735	8 150	6 578
sales revenues from servives including	121	102	85
Total	7 856	8 252	6 663

#### In 2020 BILLBOARD AD generated the following revenues from abroad:

Table № 5

Sales revenues generated aboroad	Value in BGN '000
Romania	432
Serbia	121
Switzerland	2
Austria	29
Others	1
Total	585

# In 2020 BILLBOARD AD used the following basic marketing strategies:

**Direct marketing -** The Trade Department of the company continuously collects information about the market - for new customers, for those who do not work with the company, for competitors and others. The information is being analyzed and a specific strategy to the specific client is been set. When the new customer is a company that does not use the services of BILLBOARD AD and does not work with competitive companies, meetings with the management of the company are being organized, where to present all products and services of BILLBOARD AD, explain their competitive advantages and identify an appropriate approach to the customer. When the potential new client develops its potential towards a competitor, the management and the Sales Department of the company look for weaknesses of the competition and offer better solutions.

**Direct sales -** The Sales Department of the company accepts all requests from the customers clarify their requirements and advise them on the best way for implementation. Then all the information is being systematized and formed in an order with the help of a specialized information system and the production is being launched. In the implementation process BILLBOARD AD monitors and controls the proper execution of the contract by informing the customer at every stage of its implementation.

**Adverticement -** BILLBOARD AD regularly uses the classic advertisement as a means of promoting new services, general price conditions and others. As major marketing channels the company uses outdoor advertising, radio advertising for the implementation of an image campaigns, and some specialized media, such as magazines and newspapers. The Company regularly updates its production website that provides detailed information on all products and services offered by BILLBOARD AD in the field of wide-format digital printing, price lists and information about the technologies used by the company.



**Sponsorship -** BILLBOARD AD is a traditional sponsor of many events and organizations such as the National Academy of Art, marketing forums, sports rallies, the Center For Disadvantaged People, different forums on the capital market and others. Sponsorship activities are part of the overall marketing strategy of the company, thereby simultaneously increasing the company's image and help various important causes.

**Exhibitions and events -** BILLBOARD AD participated in most marketing, advertising, PR and Internet business exhibitions such as Com Print, Print & Pack, Advertising Expo, Webit Expo and others. On these exhibitions the company presents its new products and collects information from the market. Together with 3M, the company annually organizes a workshop presenting the latest world trends and experience through the eyes of an outdoor advertising company.

**Image -** One of the most important preconditions for the company's success is its good reputation and high quality of products and services imposed on the market. BILLBOARD AD strictly adheres to the principle that the best advertisement is the work itself. For this purpose the company does not compromise on quality, paying due attention to the orders of each customer and constantly investsing in promoting the qualification of its employees as well as in new advanced technologies that are unique for the Bulgarian market.

# INFORMATION ON ISSUES RELATED TO ECOLOGY AND EMPLOYEES

#### **ECOLOGY**

BILLBOARD AD is a company whose main activity does not directly affect the environment. BILLBOARD AD develops its activities, complying with the requirements of environmental protection by means of independently recycling all quantities of residual ink using specialized equipment.

The Company has developed and consistently applies environmental policy related to the obligations for charging the waste of packaging. BILLBOARD AD works jointly with Eco Bulpack in order to optimize the the quantities of packaging waste. An Environmental Committee monitors the consistent implementation of the policy of the Company.

The company has implemented a number of environmental projects following its responsible policy on environmental protection.

BILLBOARD AD was certified under ISO 9001:2008 and SMETA standard which also help improving environmental protection.

#### **EMPLOYEES**

As of 31.12.2020 BILLBOARD AD has 83 employees. 49 people out of these employees or 59 % are engaged in the production activity. The total number of employees engaged with administrative services in the company is 34 people or 41 %.

Table № 6

Type of personnes	2018	2019	2020
Management Specialists	17	13	12
Analytical Specialists	9	10	10
Professionals	9	13	10
Administrative personnel	2	3	2
Qualified production personnel	39	45	41
Machine operators	2	3	3
Low qualified personnel	5	7	5



The structure of employment by type of personnel corresponds to the activities and needs of BILLBOARD AD so that the company may providehighly effective services.

# **III. OPERATING RESULTS**

As a result of the economic activity carried out in 2019 BILLBOARD AD reported individual financial result - net loss in the amount of BGN 7 364 000 compared to the net loss in the amount of BGN 2 415 000 reported for 2019.

For 2020 the company reported positive results from operational activities in the amount of BGN 92 thousand (for 2019: BGN 444 thousand), without impairment of of non-financial assets reported at fair value.

The negative financial result for 2020 is due to accrued impairments for credit losses for financial assets reported at amortized value in accordance with the requirements of IFRS 9 and the adopted accounting policy - BGN 4 137 thousand, including loand granted - BGN 4016 (2019 year - BGN 2072 thousand) and trade receivables – BGN 121 thousand (2019 year - BGN 342 thousand) and losses from impairment of investments in a subsidiary company reported in the financial statements - BGN 3000 thousand.

Table № 5

Table Nº 3					
					<b>BGN '000</b>
SHAREHOLDERS' EQUITY	2018	%	2019	0/0	2020
a	3		3		3
SHAREHOLDERS' EQUITY					
Share capital	15 000	0 %	15 000	0 %	15 000
Revaluation reserve	1 190	13.36 %	1 349	14.60%	1 546
Reserves	3 668	0%	3 668	0%	3 668
Financial result	991	-243.69%	-3 406	-216.21%	-10 770
1. Retained earnings (losses)	-1 321	- 24.98 %	-991	- 243.69%	-3 406
2. Current financial result	330	-831.82 %	-2415	-204.93%	-7 364

# **Operating revenues by category**

Table № 6

					BGN '000
SALES REVENUES	2018	%	2019	%	2020
Production sales	7 735	5.36 %	8 150	-19.29%	6 578
Service sales	121	-15.00 %	102	-16.67%	85
Total:	7 856	5.04%	8 252	-19.25%	6 663
FINANCIAL INCOME					
Interest revenue	177	6.78 %	189	-95.24%	9
Divident income	126	-84.13 %	20	170%	54
Total financial income:	303	-31.02%	209	-69.86%	63



As of 31.12.2020 BILLBOARD AD reports individual net sales revenues in the amount of BGN 6 663 000 which is a 19.25 % decrease compared to the individual net sales revenues as of 31.12.2019 in the amount of BGN 8 252 000.

The financial income of the company as of 31.12.2020 was in the amount of BGN 63 000 and reports a decrease by 70 % compared to the previous year.

# Operating expenditures by category

Table № 7

					BGN '000
EXPENSES	2018	%	2019	%	2020
Expenditures					
Materials	3 237	7.82 %	3 490	-5.21%	3 308
External services	1 603	6.61 %	1 709	-25.98%	1 265
Depreciation and impairment of of non-financial assets	1 151	7.91 %	1242	-27.86%	896
Salaries	1 072	16.23 %	1 246	-9.23%	1 131
Social secutiry	180	12.22 %	202	-4.95%	192
Other operating expenditures	56	75.00 %	98	-15.31%	83
Total:	7 299	9.43 %	7 987	-13.92%	6 875
Financial expenses					
Interest expenses	330	17.88 %	389	-8.23%	357
Negative exchange differences	6	0 %	6	-33.33%	4
Expected credit losses and losses for impairment of financial assets	28	8521%	2414	195.65%	7137
Other financial differencies	52	19.23 %	62	-27.42%	45
Total financial expenses	416	590.14%	457	162.73 %	7 543

As of 31.12.2020 the expenditures of BILLBOARD AD were in the amount of BGN 6 875 000 and report a 14 % decrease compared to the company's expenditures for 2019. The largest share of the operational expenditures reported by BILLBOARD AD for 2020 takes the materials amounting to BGN 3 300 000 and the expenses for external services in the amount of BGN 1 265 000.

# **FINANCIAL INDICATORS**

# 1. LIQUIDITY INDICATORS

Table № 8

LIQUIDITY INDICATORS	31.12.2018	31.12.2019	31.12.2020
Total liquidity ratio	2.44	1.40	1.13
Quick liquidity ratio	2.34	1.27	0.94
Absolute liquidity ratio	0.23	0.20	0.03
Immediate ratio	0.72	0.38	0.10

The trend of the liquidity indicators over time provides the most valuable information. It is supposed that liabilities to creditors are being paid off in cash rather than using inventories or equipment. I.e., these factors describe the company's ability to pay off its debts on time.



# **TOTAL LIQUIDITY RATIO**

The total liquidity ratio is considered to be universal and ratio represents the ratio of current assets to current liabilities. The optimum values of this ratio are over 1-1.5.

As of 31.12.2020 the value of the total liquidity ratio of BILLBOARD AD was 1.13 and reported a decrease compared to the reported value for 2019 which is due to the decrease in the current assets of the company by 24.64 % and the decrease of the current liabilities by 6.81 %.

# **IMMEDIATE LIQUIDITY RATIO**

The immediate liquidity ratio represents the ratio of short-term receivables to cash and current liabilities of the company.

In 2020 the value of the immediate liquidity ratio was 0.10 and reported a decrease compared to the value registered by the company for the previous financial year. In 2020 compared to 2019 the current financial assets decreased by 63.09 %, the compny's cash and cash equivalents decreased by 84.41 % and the current liabilities increased by 6.81%.

# **QUICK LIQUIDITY RATIO**

The quick liquidity ratio represents the ratio of current assets minus inventories to current liabilities.

The value of the quick liquidity ratio of BILLBOARD AD as of 31.12.2020 was 0.94 and also decreased inconsiderably compared to its values reported for 2019 which is due to the increase in the value of the company's inventories by 36.55 %, the decrease in the company's current liabilities by 6.81% and the decrease in the value of the current assets by 24.64 %.

# ABSOLUTE LIQUIDITY RATIO

The absolute liquidity ratio is calculated as the ratio of cash and short term liabilities and indicates Company's ability to meet its short term liabilities with its available cash.

The value of the absolute liquidity ratio by 31.12.2020 was 0.03. In 2020 compared to 2019 the individual current liabilities of BILLBOARD AD decreased by 6.81% and the cash and cash equivalents decreased by 84.41%.

# 2. Capital resources

Table № 9

LEVERAGE INDICATORS	31.12.2018	31.12.2019	31.12.2020
Financial leverage indicator	0.47	0.67	1.12
Debt/Assets	0.32	0.40	0.53
Financial autonomy indicator	2.13	1.48	0.90

The financial autonomy and financial leverage indicators report on the ratio between own funds and borrowed funds in the capital structure of the company. High rates of the financial autonomy inicator, respectively, low rates of the financial leverage indicator, provide guarantee both for investors /creditors/ and for the owners themselves, on the ability if the company to pay regularly its long-term liabilities.



The effect of using borrowed funds (debt) by the company with a view to increase the final total net income from the funds involved in the activity (equity and borrowings) is called financial leverage. The benefit of using financial leverage appears when the company benefits from the investment of borrowed funds more than the expenses (interest) on their attraction. When a company achieves higher yields when using borrowed funds in its capital structure than the expenses on their attraction are, leverage is justified and should be considered in a positive way (with the reservation that the rate of leverage does not significantly negatively influence other financial indicators of the company).

The indicators on the share of capital obtained through loans show what part of the total capital represents borrowings. The larger the share of long-term debt compared to equity is, the bigger the probability of default in payment of fixed obligations will be.

# **FINANCIAL AUTONOMY RATIO**

The financial autonomy ratio shows what percentage of the total liabilities represents the shareholders' equity of the company.

As of 31.12.2020 the value of the financial autonomy ratio was 0.90 and reported a decrease compared to its value reported for 2019. The decrease in the value of the financial autonomy ratio of BILLBOARD AD in 2020 compared to 2019 is due to the decrease in the shareholder's equity by 43.15 % while the total debt decreased by 5.87%.

# **FINANCIAL LEVERAGE RATIO**

The financial leverage ratio shows the ratio between debt and equity in the company.

The value of the financial leverage as of 31.12.2020 was 1.12 and reported an increase compared to its value as of 31.12.2019 which is due to the decrease in the total debt by 5.87 % in comparison with a decrease in the value of the shareholder's equity by 43.15 %.

#### **DEBT TO TOTAL ASSETS RATIO**

The ratio of debt to assets shows what percentage of the assets is being financed through debt. As of 31.12.2020 the value of the Debt/Assets ratio was 0.53 and increased compared to its value for 2019.

#### 3. PROFITABILITY INDICATORS

Table № 10

PROFITABILITY INDICATORS	31.12.2018	31.12.2019	31.12.2020
Profitability of capital	0.031	-0.198	- 0.491
Return on equity (ROE)	0.022	-0.152	-0.780
Return assets (ROA)	0.010	-0.068	-0.369

# **PROFITABILITY OF CAPITAL**

As of 31.12.2020 the indicator for profitability of capital reported a negative value (-0.491) due to the reported negative financial result for the year while the capital of the company remained unchanged in 2020 compared to 2019.

# **RETURN ON EQUITY (ROE)**

As of 31.12.2020 the Return on Equity indicator reported a negative value (-0.78) due to the reported negative financial result of BILLBOARD AD for the year while the shareholder's equity decreased by 43.15 % in 2020 compared to 2019.



# **RETURN ON ASSETS (ROA)**

The Return on Assets indicator shows the effectiveness of using the total assets. ROA is calculated as a ratio of operating profit to total assets and shows what operating profit is being generated for one BGN assets.

As of 31.12.2020 the value of the Return on Assets indicator also reported a negative value (0.369) due to the reported negative financial result for 2020 while the total assets of the company decreased by 28.14 % compared to 2019.

# **STATEMENT ON THE IMPACT OF COVID-19**

In the beginning of March 2020, a pandemic of an infectious disease caused by the virus /SARS-CoV-2/ appeared in the country. On March 13, 2020, a state of emergency was declared by a decision of the National Assembly and on March 24, 2020 the Law on Measures and Actions during the State of Emergency came into force, introducing a number of extraordinary measures concerning the business: extending and/or interrupting administrative terms, suspension of procedural terms and statutes of limitations, changes in the labor legislation introducing new working hours, suspension of work and use of leave.

The pandemic has caused a significant reduction in economic activity and has created significant uncertainty about macroeconomic processes in 2020 and after that.

The possible risks and uncertainties for the company as a result of the declared state of emergency and the created difficulties and uncertainties in the economic activity not only in the country, but also in Europe and the whole world can be summarized in the following directions:

- reducing the volume of the activity as a result of the significant reduction of the economic activity and consumption in the country;
- difficulties in the operational activity due to cancellation of deliveries, difficult logistics of materials and finished products.

As of the date of approval of the 2020 separate financial statements of BILLBOARD AD, it is the value of the potential risks for the company as a result of the pandemic of /SARS-CoV-2/ was reflected in the financial results of the company.

The measures taken by the company's management to deal with the emergency situation include strict application of anti-epidemic and other restrictive measures declared by orders of the Minister of Health, including increasing sanitary and hygienic requirements for work in the company's premises (disinfection, ventilation, provision of protective equipment) and providing the opportunity for remote work (from home) of the administrative staff, as well as taking actions to renegotiate the relations with creditors (banks and leasing companies) and contractors of the company.

The ongoing development of the pandemic and the effects of the restrictive measures taken by the governments and on European level outline serious uncertainty about the company's ability to carry out its core business normally this year.

# IV. PRINCIPAL RISKS WHICH THE COMPANY FACES

# SYSTEMATIC RISKS

Systematic risks are related to the market and the macro environment yreue the company operates and therefor they cannot be managed and controlled by the company's management.



# OVERALL MACROECONOMIC RISK

Pursuant to data of the National Statistical Institute in December 2020, the total business climate indicator decreases by 1.7 percentage points in comparison with the previous month. A reduction of the indicator is observed in retail trade and in service sector, in construction preserves its level from November, and in industry an increase, is registered.

Pursuant to data of the National Statistical Institute in December 2020, the composite indicator 'business climate in industry' increases by 2.6 percentage point as a result of the favourable managers' assessments and expectations about the business situation of the enterprises. According to them, at the last month there is certain increase of the production assurance with orders, which is not accompanied by increased expectations about the production activity over the next 3 months. The uncertain economic environment, factor 'others', insufficient domestic demand, and insufficient foreign demand continues to be the main obstacles for the business development, as compared to the last month, the negative influence of the second factor is growing. As regards the selling prices in industry, the managers' expectations are for preservation of their level over the next 3 months.

Pursuant to data of the National Statistical Institute in December 2020, the composite indicator 'business climate in construction' preserves its November level. Concerning present construction activity, the inquiry registers certain decrease in comparison with the previous month, as well as the forecasts over the next 3 months remain reserved. The most serious difficulties for the activity of enterprises remain connected with the uncertain economic environment, shortage of labour and factor 'others'5. The prevailing part of the managers foresee that the selling prices in construction remain unchanged over the next 3 months.

Pursuant to data of the National Statistical Institute in December 2020, the composite indicator 'business climate in retail trade' decreases by 5.8 percentage points as a result of the unfavourable retailers' assessments and expectations about the business situation of the enterprises. Their forecasts about the volume of sales and the orders placed with suppliers over the next 3 months are also more reserved. The factor, limiting with the most extent the business development continue to be the uncertain economic environment, followed by insufficient demand and competition in the branch. As regards the selling prices, the retailers' expectations are for preservation of their level over the next 3 months.

Pursuant to data of the National Statistical Institute in December 2020, the composite indicator 'business climate in service sector' drops with 7.8 percentage points, which is due to the more pessimistic managers' assessments and expectations about the business situation of the enterprises. Their opinions about the present and expected demand for services are also negative. The main problems for the activity remain connected with the uncertain economic environment, insufficient demand, factor 'others' and competition in the branch, although in the last month to report a decrease of the unfavourable impact of the last factor. The majority of the managers foresee the selling prices in the sector to remain unchanged over the next 3 months.

The assessment of the state of economy and finances as of the date of the meeting of the ECB's Governing Council on 10 December 2020 shows that in the third quarter of 2020, the global economy experienced a strong recovery, followed by a sustained growth momentum in the early fourth quarter but some adverse factors overshadowed the short-term outlook for the economic development. Although the latest news about the development of effective vaccines against coronavirus has inspired optimism in the financial market, the prospects for the global economy in the short term remain unclear as a result of the pandemic. The significant increase in the number of new COVID-19 infections, especially in developed economies, has led to the reintroduction of restrictive measures, although these measures are considered to be less disruptive in terms of economy than those implemented during the first wave of the pandemic.

According to the macroeconomic forecasts of the Eurosystems' experts from December 2020, real GDP worldwide (excluding the euro area) will shrink by 3.0 % this year and increase by 5.8 % in 2021 before growing by 3.9 % and 3.6 % in 2022 and 2023, respectively. World trade (excluding the euro area) shrank more sharply than real GDP in 2020 but is expected to recover more strongly in 2021. This mainly reflects the more pronounced pro-cyclicality of trade, especially during an economic downturn.



These adverse effects are expected to be weaker in the context of the latest new wave of infection. The risk balance for the global economic development is seen as less negative than previously expected due to the news for the viability of several vaccines which bring the conclusion that it is less likely to lead to a bad scenario. The baseline scenario of the macroeconomic forecasts for the euro area of the Eurosystems' experts from December 2020 projects annual GDP growth in real terms of -7.3% in 2020, 3.9% in 2021, 4.2% in 2022 and 2.1% in 2023. Compared to the macroeconomic forecasts of the ECB's experts from September 2020, the outlook for economic activity has been revised downwards in the short term but in the medium term is generally expected to recover to the level envisaged in the baseline scenario of the September forecasts. Overall, the risks related to the euro area's growth prospects remain downward oriented but are less pronounced. Although reports of vaccine opportunities are encouraging, the risks of overestimation of the effects of the pandemic on economic and financial conditions remain.

# **INTEREST RATE RISK**

The interest rate risk is related to possible, contingent adverse changes in the interest rates, set by the financial institutions in the Republic of Bulgaria.

At its monetary policy meeting held on 10 December 2020, the Governing Council of the ECB decided to recalibrate its monetary policy instruments. Although the recovery in economic activity in the third quarter was stronger than expected and the prospects for the introduction of vaccines are encouraging, the coronavirus pandemic (COVID-19) continues to pose serious risks to public health and economies in the euro area and globally. The new wave of cases of COVID-19 and the corresponding measures to control it significantly limit the economic activity in the euro area, which is expected to shrink in the fourth quarter of 2020. While activity in the manufacturing sector remains at a good level, in services it is severely affected by the increase in the percentage of infected and the new restrictive measures in social contacts and mobility. Inflation remains very low under the conditions of weak demand and significant unused capacity in the labor, goods and services markets. Generally, incoming data and the macroeconomic forecasts of the Eurosystems' experts from December 2020 suggest a stronger impact of the pandemic on the economy in the short term and a longer period of weak inflation than originally projected.

Base interest rates set by the Bulgarian National Bank for the period 01.01.2020-31.12.2020

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Month	Base Interest Rate
January, 2020	0.00 %
February, 2020	0.00 %
March, 2020	0.00 %
April, 2020	0.00 %
May, 2020	0.00 %
June, 2020	0.00 %
July, 2020	0.00 %
August, 2020	0.00 %
September, 2020	0.00 %
October, 2020	0.00 %
November, 2020	0.00 %
December, 2020	0.00 %

\*Source: BNB



#### INFLATION RISK

Inflation risk is the overall increase in prices, where money is devalued and there is likelihood for households and businesses to suffer losses.

According to data of the National Statistical Institute, the consumer price index in October 2020 compared to September 2020 was 100.6%, i.e. the monthly inflation was 0.6 %. The inflation rate since the beginning of the year (October 2020 compared to December 2019) has been -0.5% and the annual inflation in October 2020 compared to October 2019 was 0.8 %. The annual average inflation, measured by CPI, in the last 12 months (November 2019 - October 2020) compared to the previous 12 months (November 2018 - October 2019) was 2.2 %.

According to data of the National Statistical Institute the harmonized index of consumer prices in October 2020 compared to September 2020 was 100.2 %, i.e. the monthly inflation was 0.2 %. The inflation rate since the beginning of the year (October 2020 compared to December 2019) has been -0.5 % and the annual inflation in October 2020 compared to October 2019 was 0.6 %. The annual average inflation, measured by HICP, in the last 12 months (November 2019 - October 2020) compared to the previous 12 months (November 2018 - October 2019) was 1.6 %.

According to data of the National Statistical Institute, the consumer price index in November 2020 compared to October 2020 was 100.1%, i.e. the monthly inflation was 0.1 %. The inflation rate since the beginning of the year (November 2020 compared to December 2019) has been -0.4 % and the annual inflation in November 2020 compared to November 2019 was 0.4 %. The annual average inflation, measured by CPI, in the last 12 months (December 2019 - November 2020) compared to the previous 12 months (December 2018 - November 2019) was 2.0 %.

According to data of the National Statistical Institute, the harmonized index of consumer prices in November 2020 compared to October 2020 was 100.0 %, i.e. the monthly inflation was 0.0%. The inflation rate since the beginning of the year (November 2020 compared to December 2019) has been -0.5 % and the annual inflation in November 2020 compared to November 2019 was 0.3 %. The annual average inflation, measured by HICP, in the last 12 months (December 2019 - November 2020) compared to the previous 12 months (December 2018 - November 2019) was 1.5 %.

According to data of the National Statistical Institute, the consumer price index in December 2020 compared to November 2020 was 100.5 %, i.e. the monthly inflation was 0.5 %. The annual inflation in December 2020 compared to December 2019 was 0.1 %. The annual average inflation, measured by CPI, in the last 12 months (January - December 2020) compared to the previous 12 months (January - December 2019) was 1.7 %.

According to data of the National Statistical Institute, the harmonized index of consumer prices in December 2020 compared to November 2020 was 100.5 %, i.e. the monthly inflation was 0.5 %. The annual inflation in December 2020 compared to December 2019 was 0.0 %. The annual average inflation, measured by HICP, in the last 12 months (January - December 2020) compared to the previous 12 months (January - December 2019) was 1.2 %.

**Inflation for the period 01.01.2020 – 31.12.2020** 

Table № 12



Month	% of inflation
January, 2020	0.9 %
February, 2020	0.1 %
March, 2020	- 0.6 %
April, 2020	-0.6 %
May, 2020	-0.3 %
June, 2020	-0.4 %
July, 2020	0.5 %
August, 2020	0.00 %
September, 2020	-0.6 %
October, 2020	0.6 %
November, 2020	0.1 %
December, 2020	0.5 %

\*Source:NSI

# **POLITICAL RISK**

Political risk is the likelihood of a governmental change or a sudden shift in its policy, occurrence of external or internal political disturbances and unfavorable changes in the European and/or national legislation, as a result of which the environment where local businesses operate to change adversely and investors - to suffer losses.

Political risks for Bulgaria in the international aspect are associated with the commitments for implementation of significant structural reforms in the country in its capacity of a full-right EU member state, enhancing social stability, reducing inefficient expenses, as well as the economic and political uncertainty with regard to the pressure strengthening in trade between the USA and China.

The global coronavirus pandemic (COVID-19) continues having a major impact on the economy of the country and the world. Although the recovery in economic activity in the third quarter of 2020 was stronger than expected and the prospects for the introduction of vaccines are encouraging, the pandemic continues to pose serious risks to public health and economies in the euro area and globally.

Other factors that also influence this risk are possible legislative changes and in particular those concerning the economic and investment climate in the country.

# **CURRENCY RISK**

Exposure to currency risk is the dependence on and the effects from changes in the currency exchange rates. Systematic currency risk is the likelihood of any possible change of the currency regime in the country (currency board) which would either lead to devaluation of the BGN or the appreciation of the BGN against foreign currencies.

Currency risk will have impact over companies having market shares, payments to which are made in currencies different from the Bulgarian lev and the euro. In view of the fact that according to the current legislation in the country the Bulgarian lev is pegged to the euro at the rate of EUR 1 = BGN 1.95583 and the Bulgarian National Bank is obliged to maintain a level of Bulgarian lev in circulation equivalent to the foreign exchange reserves of the Bank, the risk of devaluation of the lev against the European currency is minimal and consists in a possible elimination of the currency board in Bulgaria ahead of term. At this stage it appears to be unlikely since the Currency Board is expected to be repealed upon adoption of the euro as an official legal tender in Bulgaria.

Theoretically, currency risk could increase when Bulgaria joins the second phase of the European Exchange Rate Mechanism (ERM II). This is a regime under which the country must maintain the currency rate against the euro within a + / -15% from central parity. In practice, all countries which are currently in the mechanism (Denmark, Estonia, Cyprus, Lithuania, Latvia, Malta) have witnessed fluctuations that were significantly smaller than the allowed  $\pm$  15%.



The fixed rate of the BGN to the EUR does not eliminate the risk for the Bulgarian currency of adverse movements in the euro exchange rate against other major currencies (U.S. dollar, British pound, Swiss franc) in the international financial markets, but at present the company does not consider that this risk would be significant in terms of its activity. The company might be affected by the currency risk, depending on the type of currency of its cash and the type of currency of the company's contingent loans.

# **LIQUIDITY RISK**

The appearance of liquidity risk with regard to the company is being associated with the possible lack of timely and/or sufficient cash to meet all current liabilities. This risk may occur, either in case of significant delays in payments from debtors of the company, or in case of insufficiently effective management of the company's cash flows.

# **UNSYSTEMATIC RISKS**

# **SECTOR RISK**

BILLBOARD AD is dependent mostly on the general trends in the field of printing, marketing and advertising. Since the amount of investments in marketing depends on the amount and allocation in time of the cash flows of the client itself and the overall situation of the sector where the advertiser operates, BILLBOARD AD is directly dependent on the cyclicity of the economy. Slowdown of the Bulgarian economy growth and reducing the cost of advertising and printing, respectively, may have a major negative impact on the company's revenues and profit.

This risk is somewhat compensated by the extensive production capabilities and know-how that would allow BILLBOARD AD quickly redirect to new demand of products and services in the event of change in the demands' structure.

Advantage to the company is also the new and modern technological equipment which give BILLBOARD AD the opportunity to realize production of very high quality. In practice, in this respect, the range of competitors of BILLBOARD AD on the territory of the country that have the technical and technological capacity to produce printed products of such quality, is very limited.

# RISK OF INTRODUCTION OF NEW TECHNOLOGIES

BILLBOARD AD is in a permanent process of investing in new equipment, which ensures that the production is in line with the technological processes' development trends. Practice has shown that more substantial changes in the technologies used in the sector does not occur in less than 5 years as older technologies are not fully replaced by the new ones. This enables gradual integration of new technologies when such technologies appear. Regarding the risk of introduction of other, already existing, but not applied in Bulgaria, printing technologies, it should be noted that in order for such technologies to become cost-effective it is required much larger volumes of the single orders, which determines the different application field of these technologies, and the fact that they are not particularly competitive in the segments where the company operates.

# **DEPENDENCE ON KEY PERSONNEL**

The specificity of the main activity of BILLBOARD AD, as well as the use of different types of technologies such as solvent printing, Ink-jet printing, UV printing, textile printing, 3D printing require well-trained, highly qualified specialists to carry out precisely and responsibly all operations and to handle freely with the respective technologies. This makes the process of hiring such specialists difficult



in view of the mass shortage of well-trained staff. At the same time, the retention of this type of personnel by the company in recent years is also dependent on the expected high levels of remunerations (the average salary in Sofia is considerably higher than in the rest of the country).

In this respect, BILLBOARD AD applies consistently a policy of additional investments in the training of its specialists as well as a regular increase in the remuneration of the employees, including by optimizing their number.

# RISK OF INCREASE IN PRICES OF BASIC MATERIALS

The major raw materials essential for the main activity of BILLBOARD AD - digital wide format printing are vinyl and vinyl mesh, PVC foil, paper and ink. Some of the supplies of the necessary raw materials are carried out by Bulgarian producers or by countries within the European Union, in respect of which the risk of a sudden or unjustified increase in the price of the materials is minimized.

Due to the significant influence that China's raw materials have gained over the last few years on the Bulgarian and European markets as a result of the long-term supply of good value-for-money products, the company would be negatively affected in the event of an increase the cost of these materials, which is not subject to European regulation and predictability criteria.

# V. ALL IMPORTANT EVENTS, OCCURRED AFTER THE DATE OF THE ANNUAL FINANCIAL STATEMENTS

As of the date of this annual activity report, no significant events have occurred after the date of the annual closing that require adjustment of the financial statements or represent important information affecting the price of the securities.

# VI. PROBABLE FUTURE DEVELOPMENT OF THE COMPANY

In 2021 the management of BILLBOARD AD envisages that the effect of the pandemic will continue affecting the economy negatively while depending on the restrictions imposed by the state during the year to different degrees this will determine the results of sales at the end of the period.

The company continues investing in reliable technologies that can fully serve its corporate clients with different needs in a way that smaller companies could not.

Establishing long-term partnerships is a key part of the trade policy of BILLBOARD AD. Increase in production volumes through more efficient utilization of capacity leads to lower production costs and more optimal price conditions for customers at the same time. In this sense, the objectivrs of the management of BILLBOARD AD are to offer its customers a wider range of products by segmenting orders, shorter production terms and, most importantly, better price conditions, while maintaining a good profit margin per unit of output.

The emphasis in the product portfolio continues bein oriented towards the advertising at the point of sale but in 2020 BILLBOARD AD also managed to significantly maintain and increase the production of advertising materials for outdoor advertising such as billboards, megaboards, etc., thus maintaining its leading positions in the most competitive segment of its business.

Regarding the development of outdoor and indoor advertising in 2020, it was predetermined by significant declines, as there were customers that actually ceased operations in industries such as: cinemas, exhibition and expo centers, cultural centers, restaurants, sports halls, hotels, tour operators, etc. Many of these companies continue to close, pending a lasting solution to the medical crisis.

Pursuant to the annual financial statements of BILLBOARD AD, drawn up according to the IAS/IFRS, as of 31.12.2020 the company generated individual net sales revenues in the amount of BGN 6 663 000 which is a decrease by 19.26 % compared to the net sales revenues for 2019. The production net sales revenuesas of 31.12.2020 were in the amount of BGN 6 578 000 and the services net sales



revenues were in the amount of BGN 85 000. The production net sales revenues as represent over 98 % of the company's net sales revenues.

Given the economic situation in the European Union and Bulgaria in 2020 as well as the state of emergency in Bulgaria, declared in March 2020 due to the pandemic of /SARS-CoV-2/, the management of BILLBOARD AD believes that during the current financial year the company's activities will be entirely dependent on the consequences of the extraordinary situation, which is already causing difficulties in economic activity not only in the country, but also in Europe and the world.

In view of the above stated in 2020 BILLBOARD AD will also retain a conservative policy of making investments in new production facilities.

### VII. RESEARCH AND DEVELOPMENT ACTIVITIES

During the last three years BILLBOARD AD has not carried out research and development activities.

## VIII. INFORMATION REQUIRED PURSUANT TO ART. 187D OF THE COMMERCIAL ACT

1. The number and the nominal value of the acquired and transferred through the year own stocks; the share of the capital which they represent, as well as the price at which the acquisition or transfer have been executed

In 2020 BILLBOARD AD has not acquired neither has transferred own shares.

2. The number and the nominal value of the possessed own stocks and the share of the capital which they represent

The company does not hold own shares.

## IX. INFORMATION REQUIRED PURSUANT TO ART. 247 OF THE COMMERCIAL ACT

1. The total remuneration received during the year by the board members

The overall gross amount of the 2020 remunerations of the members of the Board of Directors of BILLBOARD AD was given under table No 22 herein as well as in the Report on the implementation of the Remuneration Policy.

2. The acquired, possessed and transferred stocks and bonds of the company by the members of the boards during the year

As of 31.12.2020 the shares from the capital hold by members of the Board of Directors of BILLBOARD of the company are as follows:

Table No13

Table N213			
Full name	Position	Number of	% of the
		shares	capital
Kalin Vassilev Genchev	Chairperson of the Board of Directors	3 000 000	20 %
Stefan Vassilev Genchev	Executive Director	3 000 000	20 %
Borislav Hristov Borisov	Independent member of the Board of Directors	0	0 %
Asen Georgiev Kostadinov	Independent member of the Board of Directors	1 918	0.01 %



During the reported year members of the company's Board of Directors have not transferred and acquired shares from the capital of BILLBOARD AD.

### 3. The rights of the members of the boards to acquire stocks and bonds of the company

Members of the Board of Directors of the Company may freely acquire shares from the company's capital on the regulated securities market subject to the applicable provisions of the Bulgarian legislation and the European regulation.

4. Participation of the board members in commercial companies as unlimited liable partners, possession of more than 25 percent of the capital of another company, as well as their participation in the management of other companies or cooperations as procurators, managers or members of boards as of 31.12.2020

Table№ 14

Full name	Participation in management and supervisory bodies of other companies or cooperations and participation as unlimited liable partners  Direct participation exceeding 25 % of the capital of other companies		Companies where the person exercises direct control
Kalin Vassilev Genchev	Managing Director of Motion Arts Ltd. with UIC: 121446455;	Holds directly over 25 per cent of the votes at the general assembly of Megaproject Ltd. – officially closed company	The person does not exercise direct control.
Stefan Vassilev Genchev	Managing director of GVS computering Ltd. with UIC:831334212	Holds directly over 25 per cent of the votes at the general assembly of Motion Arts Ltd. with UIC: 121446455.	The person does not exercise direct control.
Borislav Hristov Borisov	The person does not participate.	The person does not have holdings.	The person does not exercise direct control.
Asen Georgiev Kostadinov	The person does not participate.	The person does not have holdings.	The person does not exercise direct control.

## 5. Executed contracts with members of the Board of Directors or their related persons beyond the usual activity of the company or substantially diverted from the market requirements

In 2020 have not been executed transaction with members of the Board of Directors or their related persons beyond the usual activity of the company or substantially diverted from the market requirements.

6. Planned economic policy for the next year, including the expected investments and development of the personnel, the expected revenue from investments and development of the company, as well as the forthcoming transactions of substantial importance for the activity of the company

Information on the planned economic policy and forthcoming projects for the next year is presented under item V. PROBABLE FUTURE DEVELOPMENT herein.



### X. AVAILABILITY OF BRANCHES OF THE ENTERPRISE

The company does not have registered branches in the country and abroad.

## XI. FINANCIAL INSTRUMENTS USED BY THE COMPANY

The Company actively uses leasing and factoring in the implementation of its investment policy. Standard bank financing for working capital and investment purposes are possible.

Beyond the described above, the Company does not use special financial instruments in implementing its financial policy, including upon hedging and managing financial risk.

BILLBOARD AD has not used financial instruments in 2020 laying hedge risks from changes in foreign exchange rates, interest rates or cash flows. During the year under review the company has made no transactions to hedge the currency risk, as no transactions in USD or other currencies floating against the BGNexchange rate have been executed.

The company might have exposure to liquidity, market, interest rate, currency and operational risks from its use of financial instruments.

# XII. ADDITIONAL INFORMATION UNDER SECTION VI A OF APPENDIX NO 10 OF ORDINANCE NO 2 OF FSC

1. Information given in value or quantitative terms about the main categories of commodities, products and/or provided services, with indication of their share in the revenues from sales of the issuer as a whole and the changes that occurred during the reporting fiscal year

As of 31.12.2020 the net sales revenues of BILLBOARD AD, pursuant to the annual financial statements, drawn up according to the IAS/IFRS were in the amount of BGN 6 663 000 which represents a 19.26 % decrease compared to the individual net sales revenues reported by 31.12.2019 in the amount of BGN 8 252 000. As of 31.12.2020 the production net sales revenues of the company were in the amount of BGN 6 578 000 and reported an increase by 19.28 % compared to the previous year, and the service revenues were in the amount of BGN 85 000 reporting a decrease by 16.67 % compared to the previous year.

Table № 15

Revenue type	31.12.2018	31.12.2019	31.12.2020		
Production sales including	7 735	8 150	6 578		
sales revenues from servives including	121	102	85		
Total	7 856	8 252	6 663		

The main categories of products and services offered by BILLBOARD AD in 2020 are presented in Section II of this report.

In 2020 BILLBOARD AD has generated revenues from abroad in the total amount of BGN 585 thousand and their distribution by markets is presented under Table 5 of this Report compared to BGN 676 000 for the previous year.

2. Information about the revenues allocated by separate categories of activities, domestic and external markets as well as information about the sources for supply of materials required for the manufacture of commodities or the provision of services with indication of the degree of dependence in relation to any individual seller or buyer/user, where if the share of any of them exceeds 10 per cent of the expenses or revenues from sales, information shall be provided about



## every person separately about such person's share in the sales or purchases and his relations with the company

Table № 16

					BGN '000
SALES REVENUES	2018	%	2019	%	2020
Production sales	7 735	5.36 %	8 150	-19.29%	6 578
Service sales	121	-15.00 %	102	-16.67%	85
Total:	7 856	5.04%	8 252	-19.25%	6 663
FINANCIAL INCOME					
Interest revenue	177	6.78%	189	-95.24%	9
Divident income	126	-84.13 %	20	170%	54
Total financial income:	303	-31.02%	209	-69.86%	63

As of 31.12.2020 the individual net sales revenues of BILLBOARD AD, pursuant to the IAS/IFRS, were in the amount of BGN 6 663 000 which represents a decrease by 19.25 % compared to the individual net sales revenues reported by 31.12.2019 in the amount of BGN 8 252 000.

There is no concentration or dependence of the company in relation to any individual seller or buyer/user, where if the share of any of them exceeds 10 per cent of the expenses or revenues from sales of BILLBOARD AD and the companies included in the economic group.

♦ Information on the revenues allocated by domestic and external markets

During the reporting year, the company reported sales revenues mainly from the Bulgarian market again. In 2020 the generated sales revenues by BILLBOARD AD amounted to BGN 6 663 000, out of which BGN 585 000 were revenue generated by foreign markets.

### 3. Information about concluded material transactions

In 2020 have not been concluded transactions which result or may reasonably assume that will lead to favorable or unfavorable change in the amount of 5 or more percent of the revenues or profits of the company, other financial indicator and the market price of the issued shares by the company, except for those announced in the financial statements as of 31.12.2020.

4. Information about the transactions concluded between the company and related parties during the reporting period, proposals for conclusion of such transactions as well as transactions which are outside its usual activity or substantially deviate from the market conditions, to which the issuer or its subsidiary is a party, indicating the amount of the transactions, the nature of relatedness and any information necessary for an estimate of the influence over the issuer's financial status

As of 31.12.2020 the concluded big transactions between BILLBOARD AD and related parties are as follows:

Table № 17

Related party	Type of relation	Volume of the transactions, in BGN '000	Explanatory notes Sales of:
DEDRAX AD	subsidiary where BILLBOARD AD holds 60 % of the capital	178	printed production, fixed assets and rentals, etc.



DIGITAL PRINT EOOD	subsidiary where BILLBOARD AD holds	71	printed production, services and fixed assets
	100 % of the capital	71	TIACU assets

Table № 18

Related party	Type of relation	Volume of the transactions, in BGN '000	Explanatory notes Purchase of:
DEDRAX AD	subsidiary where BILLBOARD AD holds 60 % of the capital	587	materials, services
DIGITAL PRINT EOOD	subsidiary where BILLBOARD AD holds 100 % of the capital	8	materials, services, fixed assets

Transactions concluded with related parties out of the Group are presented in the Financial statements under the IAS as of 31.12.2020.

The concluded transactions with related parties are not outside its usual activity and do not substantially deviate from the market conditions.

## 5. Information about events and indicators of unusual for the issuer nature, having substantial influence over its operation

Events or indicators of unusual for the company nature have not occurred.

6. Information about off-balance kept transactions in 2018 – nature and business objective, indication of the financial impact of the transactions on the operation, if the risk and benefits of these transactions are substantial for the assessment of the issuer's financial status and the financial status of the issuer

During 2020 have not been concluded off-balance kept transactions.

7. Information about holdings of the issuer, about its main investments in the country and abroad (in securities, financial instruments, intangible assets and real estate properties, as well as investments in holding outside its group of enterprises within the meaning of the Accountancy Act and the sources/ways of financing

As of 31.12.2020 BILLBOARD AD has holdings in the following subsidiary companies within the economic group of the issuer:

Table № 19

Name of the Company	Scope of Activity	Capital share or percentage of votes at the General Assembly
DIGITAL PRINT EOOD	Digital printing, advertising, intellectual property transactions, leasing, and any other transactions which are not prohibited by law	100 % of the capital
DEDRAX AD	Desktop publishing and graphic design, publishing and advertising activities, development, adaptation, implementation, support of software products and systems, marketing and distribution of the same. Domestic and foreign trade, and any other activity not prohibited by law.	60 % of the capital



## 8. Information about the concluded by the issuer, by its subsidiary or parent undertaking, in their capacity of borrowers, loan contracts

As of 31.12.2020 the parameters of the liabilities under loan agreements are:

Table №20

Bank / Creditor	Agreed amount of the credit	Interest rate %	Maturity Current part at der		-		part at l value
				Principal	Interests	Principal	Interests
Bulgarian Development Bank AD	6356	3M EURIB + 3.00% > 4.50%	20.3.2025	715	43	3 330	65
Bulgarian Development Bank AD	2 800	3M EURIB + 3.00% > 4.50%	20.01.2029	293	19	2 049	47
Bulgarian Development Bank AD	960	3M EURIB + 3.00% > 4.50%	20.01.2021	300	1	-	-

## 9. Information about the concluded by the issuer, by its subsidiary or the parent undertaking, in their capacity of lenders, loan contracts

Table № 21

Granted Loans (Principal and Interests)					
Borrower	Current part at depreciated value Long-term at depreciated value				
	Principal	Interests			
Digital Print EOOD	-	516	5 826	-	
Digital Print EOOD impairment		(516)	(5 826)		
Dedraks AD	255			-	
Total	255	525		-	

### 10. Information on the use of the funds from a new issue of securities during the reported period

In 2020 BILLBOARD AD has not issued a new issue of shares.

## 11. Analysis of the relationship between the financial results reflected in the financial statements for the financial year and earlier published forecasts for these results

In 2020 BILLBOARD AD has not published forecasts on its resultd for the reported period.

# 12. Analysis and assessment of the policy concerning the management of the financial resources with indication of the possibilities for servicing of the liabilities, eventual jeopardizes and measures which the issuer has undertaken or is to undertake with a view to their removal

BILLBOARD AD performs its operating activities as the management of the financial resources is subject to the requirement to achieve maximum efficiency with the simultaneous observance of the terms of payment agreements with suppliers and with customers.

As of 31.12.2020 the company does not meet difficulties in serving its liabilities to financial institutions and suppliers.



# 13. Assessment of the possibilities for realization of the investment intentions, indicating the amount of the available funds and stating the possible changes in the structure of the financing of this activity

Given the economic situation in the European Union and Bulgaria in 2020 as well as the state of emergency in Bulgaria, declared in March 2020 due to the pandemic of /SARS-CoV-2/, the management of BILLBOARD AD believes that during the current financial year the company's activities will be entirely dependent on the consequences of the extraordinary situation, which is already causing difficulties in economic activity not only in the country, but also in Europe and the world.

In view of the above stated in 2021 BILLBOARD AD will also retain a conservative policy of making investments in new production facilities.

As of the date of approval of the individual annual financial statements of BILLBOARD AD for 2020, the value assessment of the risks for the company as a result of the pandemic of / SARS-CoV-2 / is reflected in the financial results.

## 14. Information about occurred during the reporting period changes in the base principles for management of the issuer and its economic group

For BILLBOARD AD and the companies included in its group of enterprises within the meaning of the Accountancy Act have not occurred changes in the base principles for management.

## 15. Information about the main characteristics of the applied by the issuer in the course of preparation of the financial statements internal controls system and risk management system

When describing the general characteristics of the internal control and risk management systems it should be taken into account that neither the Law on Public Offering of Securities nor the National Corporate Governance Code define internal control framework to be followed by the public companies in Bulgaria. Therefore, for the purpose of implementing the companies' obligations under Art. 100m, para. 8, item 4 of the Law on Public Offering of Securities to describe the general characteristics of the systems are used the frames of the International Auditing Standard 315.

### General description of the internal control and risk management systems

There is a functioning internal control and risk management system in BILLBOARD AD which ensures the effective functioning of the reporting and information disclosure systems. The system was built and functions in order to identify the risks that the company might face in its operation and support their effective management. The Board of Directors has the primary responsibility and role in terms of elaborating the internal control and risk management system. The Board has both managing and guiding function as well as ongoing monitoring function which consists of assessment whether the system is still suitable for the company in the changed environment, whether it acts as expected and whether it is periodically adjusted to the changed conditions. Assessment is proportionate to the characteristics of the company and the influence of the risks identified.

The objective of the internal control and risk management systems, applied in BILLBOARD AD is to ensure conformity between the legal and regulatory requirements and the proper functioning of the internal processes. These systems are established in accordance with the specific characteristics of the company - its business, financial performance, industry sector, needs and resources.

The internal control and risk management systems are aimed at:

- o identifying risks to which the Company may be exposed
- ((a) risks related to the core business of the Company and



- (b) risks that could materially affect the preparation and presentation of financial statements);
- o presenting the relevant information concerning these risks to the Board of Directors in order to ensure a possibility for taking informed management decisions;
- o control on the existence of compliance with the legal provisions, regulations and guidelines of the management operations;
  - o monitoring the company's operations.

#### **Control environment**

The control environment includes the general management and particular management functions as well as the attitude, awareness and operations of the corporate board responsible for the management in a broad sense and the responsible management in terms of the internal control. The control environment includes the following elements:

- Commitment to competence The Board of Directors, audit committee and persons involved in the internal control and risk management process have the necessary knowledge and skills needed to perform the tasks required by the process that determine the job description of a person. The Board of Directors and the Executive Director of the company ensure the levels of competence for particular positions and the ways in which these levels become required requisites for skills and knowledge.
- Involvement of persons responsible for general management The consciousness for control in the company is influenced significantly by the people engaged with general management, namely the members of the Board of Directors. The responsibilities of the Board of Directors are regulated by the Articles of Association and the management contracts. Additionally the Board of Directors is engaged with supervising the planning of the model and the effective functioning of the warning procedures and processes for reviewing the effectiveness of internal control of the company.
- **Philosophy and operating style of management** The philosophy and operating style of management cover a wide range of characteristics. The attitudes of the Board of Directors and its actions in relation to financial reporting are revealed through the conservative choice among the available alternative accounting principles.
- Organizational structure The establishment of appropriate organizational structure includes consideration of the main areas of powers and responsibilities and appropriate hierarchical levels of accountability and reporting. The Board of Directors considers the appropriateness of the company's organizational structure, taking into consideration this structure with the size and nature of the activities of the company.
- Assignment of powers and responsibilities When assigning powers and responsibilities to other employees in the company it is being taken into account the applicable business practices in the sector, the knowledge and experience of the employees and resources available in the company.
- Human resources policies and practices Policies and practices related to human resources often show important issues regarding the consciousness for control in the company. While selecting personnel the Board of Directors and the Executive Director focus on the education background, previous work experience, past accomplishments and evidence for integrity and ethical behaviour. Thus the company expresses its commitment to appoint competent and reliable employees.



### Risk valuation process in the Company

The risk valuation process on the part of the Board of Directors of BILLBOARD AD represents the basis regarding the way the corporate board of the Company specifies the risks that need to be managed.

The Board of the Company identifies the following types of risks relevant to the Company and its operations: general (systematic) and specific (unsystematic) risks. Systematic risks are related to the macro environment where the company operates, therefore in most cases they are not subject to control by the management team. Unsystematic risks are directly relevant to the Company's operations and depend mainly on the management. In order to minimize their effect the company relies on increasing the efficiency of internal corporate planning and forecasting which provides capabilities to overcome the possible negative consequences of a risk event that has occurred.

Each of the risks associated with the country - political, economic, credit, inflation, currency – has its independent significance but their overall consideration and the interaction between them form an overall picture of the economic fundamentals, market conditions, competitive conditions in the country where the company operates.

A detailed description of the risks specific to the activities of BILLBOARD AD is presented in the section MAIN RISKS THE COMPANY FACES of this annual activity report.

### Risk management process in the Company

The Corporate board of BILLBOARD AD is responsible for the risk management. Risk management involves identifying, valuating and controlling potential events or situations that may negatively affect the achievement of the objectives of the organization and is aimed at providing reasonable assurance that the business objectives of the Company will be achieved.

## Information systems and related business processes essential for the financial reporting and communication

The information system essential for financial reporting purposes, which includes the accounting system, consists of procedures and documentation developed and established to:

- initiation, reflecting, processing and reporting of transactions and operations of the company (as well as events and conditions) and maintaining accountability for the related assets, liabilities and equity;
- resolving problems with incorrect processing of transactions, such as automated files for unspecified positions of information and procedures followed for timely correction of detained unspecified positions;
  - processing and reporting on cases of circumventing the systems or tackling the controls;
- transferring the information from the transactions processing systems in the general ledger;
- covering the information which is essential for the financial reporting of events and conditions, other than transactions and operations, such as amortization of tangible and intangible assets and changes in collection of receivables; and
- ensuring that the information required for disclosure by the applicable financial reporting framework is collected, reflected, processed, summarized and that it is properly recorded in the financial statements.

The communication on the part of the company of the roles and responsibilities in terms of financial reporting and the related important issues, involves understanding of the individual roles and responsibilities related to the internal control. Communication includes such questions as the extent to which the accounting team understands how its activities in the information system for financial



reporting are related to the work of the others and the means for reporting on exceptions to the corporate board.

Communication is based on financial reporting rules jointly developed with the independent auditor. Open communication channels help ensure that exceptions are reported and respective actions are undertaken with this regard.

### **Current monitoring of the controls**

Current monitoring of the controls is a process of valuating the effectiveness of the results from the internal control functioning over time. It includes timely valuation of the controls effectiveness and undertaking the necessary remedial action. The corporate board carries out current monitoring of the controls through ongoing activities, separate valuations or a combination of both. Ongoing monitoring activities are often built into the normal recurring activities of the company and include regular management and supervisory activities.

### 16. Information on the changes in the management and supervisory bodies of the company in 2020

As of 31.12.2020 the Board of Directors of BILLBOARD AD includes the following members:

- 1. Kalin Vassilev Genchev Chairperson of the Board of Directors
- 2. Stefan Vassilev Genchev Executive Director
- 3. Borislav Hristov Borisov Independent member of the Board of Directors
- 4. Asen Georgiev Kostadinov Independent member of the Board of Directors

The company is represented by the Executive member of the Board of Directors.

No changes in the members of the Board of Directors and the way of representation of the company have been made neither any appointment or discharge of procurator has occurred in 2020.

- 17. Information on the amount of the remunerations, rewards and/or the benefits of everyone of the members of the management and control bodies for the fiscal year under review, paid by the issuer and its subsidiaries, irrespective of whether they have been included in the issuer's expenses or rise from profit distribution, including:
- a) received amounts and non-money remunerations;
- b) contingent or deferred remunerations, occurred during the year, even if the remuneration is due at a later time:
- c) amount owed by the issuer or its subsidiaries for payment of pensions, compensations at retiring on a pension or other similar compensations

In 2020 for the members of the Board of Directors have been calculated the following remuneration from the company:

Table № 22

Full name	Position	Gross in BGN
Kalin Vassilev Genchev	Chairperson of the Board of Directors	51 240.00
Stefan Vassilev Genchev	Executive Director	51 240.00
Borislav Hristov Borisov	Independent member of the Board of Directors	36 600.00
Asen Georgiev Kostadinov	Independent member of the Board of Directors	36 600.00

In 2020 the members of the Board of Directors have not received non-money remunerations. The company does not have contingent or deferred remunerations, occurred during the year, even if the remuneration is due at a later time.

As of 31.12.2020 BILLBOARD AD do not owe amounts for payment of pensions, compensations at retiring on a pension or other similar compensations.



18. Information about the owned by the members of the management and of the control bodies, procurators and the senior management shares of the issuer, including the shares held by anyone of them separately or as a percent from the shares of each class, as well as provided to them options on securities of the issuer by the latter – type and amount of the securities over which the options have been set up, price of exercising of the options, purchase price, if any, and term of the options

As of 31.12.2020 members of the Board of Directors of BILLBOARD hold shares from the capital of the company as follows:

Table №23

Full name	Full name Position		% of the
		shares	capital
Kalin Vassilev Genchev	Chairperson of the Board of Directors	3 000 000	20 %
Stefan Vassilev Genchev	Executive Director	3 000 000	20 %
Borislav Hristov Borisov	Independent member of the Board of Directors	0	0 %
Asen Georgiev Kostadinov	Independent member of the Board of Directors	1 918	0.01%

The company has not provided options on securities.

## 19. Information about the known to the company agreements as a result of which changes may occur at a future time in the owned percent of shares or bonds by current shareholders

The management of the company does not have information about known to the company agreements as a result of which changes may occur at a future time in the owned percentage of shares by current shareholders.

# 20. Information about pending legal, administrative or arbitration proceedings relating to liabilities or receivables of the companies in the economic group of the issuer at the amount of at least 10 percent of its equity

There are not any pending legal, administrative or arbitration proceedings relating to issuer's liabilities or receivables at the amount of at least 10 percent of its equity.

### 21. Information about the Investor Relations Director:

Until 31.12.2020 Investor Relations Director is Sophia Argirova - Atanasova

Tel. +359 2 62 50 71; e-mail: ir@digitalprint.bg

No 1 Bulgaria Sq., National Palace of Culture, "low-rise building", floor 2, 1463 Sofia.

As from 01.01.2021 Investor Relations Director is Ana Viktorova Sokolova

Tel. +359 2 62 50 71; e-mail: ir@digitalprint.bg

No 1 Bulgaria Sq., National Palace of Culture, "low-rise building", floor 2, 1463 Sofia.

### XIII. OTHER INFORMATION AT THE COMPANY'S DISCRETION

The Company estimates that there is no other information that has not been publicly disclosed by the company and that would be important for the shareholders and investors in taking a well-grounded investment decision.



Enclosed as a separate document is a Corporate Governance Declaration pursuant to the provisions of Art. 100n, para. 8 of the Law on Public Offering of Securities which represents an integral part of this Report.

Date of signing and approval for issuance: 31.03.2021 Sofia

For BILLBOARD AD ......

Stefan Genchev

/Executive member of the Board of Directors/